

Town of Aurora
Forecasted Capital Spend vs. Actuals
as at December 31, 2023

Attachment 3

	Planned/Budgeted Capital Spend for 2023	B Oct. 31, 2023 Forecast	C 2023 Actuals	Variance - Planned vs. Actuals	B - C Variance - Forecast vs. Actuals (\$)	C Variance - Forecast vs. Actuals (%)	Variance Explanation - Forecast vs Actuals
Office of the Chief Administrative Officer							
SO0002: Organization Structural Review	\$ 63,138	\$ -	\$ -	\$ 63,138	\$ -	n/a	
Chief Administrative Office Total	\$ 63,138	\$ -	\$ -	\$ 63,138	\$ -	n/a	
Fire Services							
Property							
GN0016: Fire Station 4-5	\$ 3,637,861	\$ 128,000	\$ 280,564	\$ 3,357,297	\$ (152,564)	(119.2 %)	Final architect payment for \$152K was not forecasted on Oct 31.
Total Property	3,637,861	128,000	280,564	3,357,297	\$ (152,564)	(119.2 %)	
Equipment							
GN0020: Fire Master Plan - 2019	51,250	25,406	25,406	25,844	-	-	
Total Equipment	51,250	25,406	25,406	25,844	-	-	
Fire Services Total	\$ 3,689,111	\$ 153,406	\$ 305,970	\$ 3,383,141	\$ (152,564)	(99.5 %)	
Operational Services							
Yard/Office							
GN0071: JOC Additional Work	562,630	\$ 93,270	\$ 94,683	\$ 467,947	(1,413)	(1.5 %)	2023 cash flows were \$1,413 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
Total Yard/Office	562,630	93,270	94,683	467,947	\$ (1,413)	(1.5 %)	
Operations							
AM0283: Railing Replacement - 15347 Yonge St, 37 Harriman Rd	265,000	11,380	11,380	253,620	-	-	
AM0284: Retaining Wall Repair - 1 Community Centre Lane + 25 Falling Leaf Crt	200,000	32,000	31,860	168,140	140	0.4 %	
AM0285: Guiderail Replacement - Marksbury Court	110,000	-	-	110,000	-	n/a	
AM0286: Replace Asphalt MUP On Bayview - River Ridge-Borealis, Bor-Spring Farm	200,000	102,762	132,985	67,015	(30,223)	(29.4 %)	Under warranty. 2023 cash flows were \$30,223 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0287: Streetlight Pole Replacement - 2023	50,000	-	14,058	35,942	(14,058)	n/a	To continue into 2024. 2023 cash flows were \$14,058 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
SO0061: Salt Management Plan Update	150,000	12,000	10,808	139,192	1,192	9.9 %	
GN0058: Street Light Pole Identification	17,880	-	-	17,880	-	n/a	
SO0063: Condition Assessment Of All Sanitary Pumping Stations	150,000	144,227	121,176	28,824	23,051	16.0 %	

	Planned/Budgeted Capital Spend for 2023	B Oct. 31, 2023 Forecast	C 2023 Actuals	Variance - Planned vs. Actuals	B - C Variance - Forecast vs. Actuals (\$)	C Variance - Forecast vs. Actuals (%)	Variance Explanation - Forecast vs Actuals
AM0309: Engineered WW Recon – Moffat-Valley Drive + Crawford-Devins	-	3,581	3,581	(3,581)	-	-	
AM0291: Structural Lining Of Sani Sewer mains & Laterals 23-26	500,000	50,000	88,662	411,338	(38,662)	(77.3 %)	To be completed in 2024. 2023 cash flows were \$38,662 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
Total Operations	1,642,880	355,950	414,510	1,228,370	\$ (58,561)	(16.5 %)	
Parks							
GN0078: Arboretum Development	124,346	75,393	47,093	77,253	28,301	37.5 %	
AM0178: Parks/Trails Signage Strat Study/Implmnt	210,449	-	-	210,449	-	n/a	
GN0083: Trail Const'n As Per Trail Master Plan	32,250	32,250	-	32,250	32,250	100.0 %	Project completed under budget, to be closed.
GN0085: David Tomlinson Nature Reserve (Phase 1-5)	2,388,916	67,096	53,384	2,335,532	13,712	20.4 %	
AM0228: Board Walk Resurface	42,678	-	-	42,678	-	n/a	Under warranty
GN0128: Artificial Turf - G.W. Williams School	-	-	-	-	-	n/a	
AM0191: Playground Replacement, Walkway Repaving-L Wilson Park	94,358	-	-	94,358	-	n/a	Project completed, to be closed.
AM0263: Pathway Paving - Various Park Trails	69,300	69,300	66,358	2,942	2,942	4.2 %	
AM0195: Tamarac Pk Wlkwy/Bball Resurfing	30,000	25,000	30,528	(528)	(5,528)	(22.1 %)	Project spending exceeded approved CBA by \$528.
AM0197: Fleury Park Wshrm Fac Imprvmnts	14,499	-	-	14,499	-	n/a	Under warranty
GN0089: Trail Constn Coutts/Pandolfo Dev	64,978	35,000	25,086	39,892	9,914	28.3 %	
SO0038: Environmental Monitoring Of 2C Lands	22,132	-	24,595	(2,463)	(24,595)	n/a	2023 cash flows were \$24,595 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0093: Hallmark Lands Baseball Diamonds	58,145	-	-	58,145	-	n/a	Under warranty
SO0068: LED Sports Light Conversion	60,000	16,194	11,194	48,806	5,000	30.9 %	
GN0094: Tree Inventory For 2C	17,043	17,043	17,299	(256)	(256)	(1.5 %)	Project spending exceeded approved CBA by \$256.
GN0097: Non Programmed Park In 2C	996,947	574,980	608,076	388,872	(33,095)	(5.8 %)	2023 cash flows were \$33,095 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0129: Mattamy Phase 4/5 Trail	900,000	50,000	33,660	866,340	16,340	32.7 %	
GN0130: Degraaf Cres Trail	200,000	25,000	18,079	181,921	6,921	27.7 %	
SO0069: Urban Forestry Study - 2022/23	15,000	-	10,176	4,824	(10,176)	n/a	2023 cash flows were \$10,176 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0264: Playground Replacement - Elizabeth Hader	104,232	105,755	105,755	(1,523)	-	-	Project completed, to be closed.
AM0230: Cousins Park Boardwalk Replacement	148,627	136,382	136,382	12,245	-	-	Under warranty
AM0305: Butternut Ridge Trail Construction	75,000	-	45,899	29,101	(45,899)	n/a	2023 cash flows were \$45,899 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0150: St. Anne's School Park	200,000	-	-	200,000	-	n/a	
GN0140: Tree Inventory (2023)	15,000	15,000	15,264	(264)	(264)	(1.8 %)	Project spending exceeded approved CBA by \$264.
Total Parks	5,883,900	1,244,394	1,248,827	4,635,073	\$ (4,433)	(0.4 %)	

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					Variance - Forecast vs. Actuals (\$)	(%)	
Fleet Management							
GN0135: Bylaw - SUV X 2 (New)	75,000	76,320	76,372	(1,372)	(52)	(0.1 %)	2023 cash flows were \$52 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0288: Facilities - Replacement Of GMC Savana Van To 1/2	65,000	49,348	49,348	15,652	-	-	Project complete, to be closed.
AM0242: Vehicle Radio Upgrade	50,000	37,708	37,708	12,292	-	-	
AM0243: Roads - 3/4 Ton Pick Up (#23-21)	75,251	75,251	-	75,251	75,251	100.0 %	Vehicle purchased in 2024.
AM0244: Roads - 2 Ton (#24-21)	107,900	107,900	125,112	(17,212)	(17,212)	(16.0 %)	Project spending exceeded approved CBA by \$17,212. Cost increase due to insufficient supply and increased demand.
AM0245: Roads - 6 Ton Diesel Dump With Sander (#28-21)	-	352,866	352,866	(352,866)	-	-	
AM0290: Facilities - Ice Resurfacers (#596-21)	159,000	159,000	-	159,000	159,000	100.0 %	Delivery delayed to 2024
GN0134: New - 6-Ton Diesel Dump W/Plow/Sander	-	352,866	352,866	(352,866)	-	-	
GN0136: Conveyor Material Stacker (New)	170,000	193,344	193,344	(23,344)	-	-	
GN0137: SUV (Roads Technician - New)	60,000	-	-	60,000	-	n/a	
GN0125: Facilities - 1/2 Ton Truck (New)	64,000	64,000	61,765	2,235	2,235	3.5 %	
GN0126: Facilities - Van - Aurora Town Square (New)	62,000	62,000	61,857	143	143	0.2 %	
AM0330: Roads - 6 Ton Diesel Dump With Sander (#26-22)	390,000	416,400	-	390,000	416,400	100.0 %	Delivery delayed to 2024
AM0331: Parks - Zero Turn Mowers	169,000	160,374	168,999	1	(8,625)	(5.4 %)	2023 cash flows were \$8,625 higher than Oct. 31 forecast, however, project spending remained within approved CBA. Project complete, to be closed.
AM0249: Parks - 1 Ton Pick Up Crew Cab (#203-21)	62,800	45,612	45,612	17,188	-	-	Project complete, to be closed.
Total Fleet Management	1,509,951	2,152,990	1,525,850	-	15,899	\$ 627,140	29.1 %
Operational Services Total	\$ 9,599,361	\$ 3,846,603	\$ 3,283,870	\$ 6,315,491	\$ 562,733	14.6 %	

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Community Services							
Programs							
AM0203: Pet Cemetery Restoration	49,116	9,030	9,769	39,347	(739)	(8.2 %)	2023 cash flows were \$739 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
SO0053: Parks & Recreation Master Plan	49,247	44,796	44,796	4,451	-	-	Project complete, to be closed
GN0139: Pet Cemetery Fencing	100,000	-	-	100,000	-	n/a	
GN0102: Cultural Services Master Plan	34,023	19,234	17,722	16,301	1,512	7.9 %	
GN0141: AV Equipment For Combined Virtual/In-Person Programming	11,700	-	-	11,700	-	n/a	
GN0142: Snoezelen Room/Sensory Room	29,250	29,250	-	29,250	29,250	100.0 %	To be spent in 2024
SO0070: Recr Needs Assessment For Persons With Disabilities	80,000	20,000	20,806	59,194	(806)	(4.0 %)	2023 cash flows were \$806 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0265: Parade Float	27,500	1,000	-	27,500	1,000	100.0 %	To be spent in 2024
AM0306: AFLC Fitness Equipment Replacement - 2023/2024	17,000	7,811	7,811	9,189	-	-	
Total Programs	397,836	131,121	100,905	296,931	\$ 30,216	23.0 %	
Facilities							
GN0062: Backflow Prevention Meter Installation	113,094	-	1,526	111,568	(1,526)	n/a	2023 cash flows were \$1,526 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0295: Building Automation System Replacement	132,000	-	-	132,000	-	n/a	
AM0217: ACC Sport Flooring	40,304	2,006	2,006	38,298	-	-	
AM0128: Town Hall - Space Refresh	379,283	43,682	39,059	340,224	4,623	10.6 %	
AM0129: Security Audit & Implementation	460,313	50,000	35,911	424,402	14,089	28.2 %	
GN0069: Electric Vehicle (EV) Charging Stations	3,217	-	-	3,217	-	n/a	
AM0134: Arena Dehumidifiers AFLC	19,363	10,000	-	19,363	10,000	100.0 %	Project to continue into 2024.
AM0251: SARC - West Roof Area - Window Sealant	10,200	-	-	10,200	-	n/a	
AM0219: AFLC Hollow Metal Doors & Ext Exit Doors	78,109	78,109	78,774	(665)	(665)	(0.9 %)	Project spending exceeded approved CBA by \$665.
AM0253: AFLC - Replace Roofing Above Arena Dressing Rooms	90,100	-	-	90,100	-	n/a	
AM0158: ACC Exterior Windows Reseal	10,498	10,498	-	10,498	10,498	100.0 %	Project to continue into 2024.
AM0159: ACC Themoplastic Membrane Roof Replcmnt	160,415	-	-	160,415	-	n/a	
AM0220: CYFS 4-3 Windows Replaced	25,289	-	-	25,289	-	n/a	
AM0163: ASC Roofing Sections Replcmnt	25,485	-	-	25,485	-	n/a	
AM0255: ASC - Replacement Of Security System	53,600	53,600	24,756	28,844	28,844	53.8 %	Final billing expected in early 2024.
AM0165: Thall Roof Sections & Skylight Repairs	142,658	142,658	88,618	54,040	54,040	37.9 %	Final billing expected in early 2024.
GN0074: SARC Gymnasium	8,666,358	1,638,000	2,609,020	6,057,338	(971,020)	(59.3 %)	Incurred billing in 2023 that was previously forecasted for 2024. 2023 cash flows were \$971,020 higher than Oct. 31 forecast, however, project spending remained within approved CBA.

		B	C		B - C		
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AM0256: AFLC - Pool Boiler Replacement	150,000	8,904	8,904	141,096	-	-	
AM0257: SARC - Low-E Ceiling - Arenas	128,000	-	-	128,000	-	n/a	
AM0258: Energy And Demand Management Plan Implementation	100,000	13,227	24,731	75,269	(11,504)	(87.0 %)	2023 cash flows were \$11,504 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0259: Victoria Hall - Accessible Ramp	20,000	-	-	20,000	-	n/a	
SO0041: Building Condition Assessment & Energy Audit	37,715	20,000	12,743	24,972	7,257	36.3 %	
SO0057: Facilities Study	40,000	40,000	22,438	17,562	17,562	43.9 %	
AM0223: Aurora Sports Dome Repairs	79,750	50,746	57,445	22,305	(6,700)	(13.2 %)	Project spending exceeds approved CBA.
AM0297: SARC - Replacement Of Competitive Starting Blocks	58,500	29,813	39,625	18,875	(9,813)	(32.9 %)	2023 cash flows were \$9,813 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0298: SARC - Enclosed Outdoor Preschool Area	58,500	-	-	58,500	-	n/a	
AM0299: Unplanned - Facilities Emerg Repairs Contingency 2023	100,000	-	-	100,000	-	n/a	
AM0300: SARC - Ice Plant Arena Rehabilitation	160,000	160,000	85,840	74,160	74,160	46.4 %	Project to continue into 2024.
AM0301: CYFS - Facilities Placeholder (BCA)	100,000	-	-	100,000	-	n/a	
AM0302: Recreation Centre - Facility Placeholder (BCA)	250,000	130,000	-	250,000	130,000	100.0 %	Project to continue into 2024.
AM0303: Library Elevator Pit Waterproofing	50,000	15,000	24,687	25,313	(9,687)	(64.6 %)	2023 cash flows were \$9,687 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0304: Inverter Batteries - Multi-Sites	70,000	-	-	70,000	-	n/a	
AM0307: Old Church School Refinishing and Painting Brevik Hall Etc	173,000	50,000	-	173,000	50,000	100.0 %	Project spending to continue into 2024. Contingent on Aurora Town Square construction
AM0308: Aurora Museum & Archives & ACC Admin Refin And Paint	187,000	20,000	-	187,000	20,000	100.0 %	Project spending to continue into 2024. Contingent on Aurora Town Square construction
AM0310: Sports Dome - Air Conditioning	195,000	205,555	5,995	189,005	199,561	97.1 %	Project to continue into 2024.
GN0110: Aurora Town Square	15,019,825	10,500,000	10,322,641	4,697,184	177,360	1.7 %	Project to continue into 2024.
Total Facilities	\$ 27,387,576	\$ 13,271,798	\$ 13,484,719	\$ 13,902,857	(212,921)	(1.6 %)	
Community Services Total	\$ 27,785,412	\$ 13,402,919	\$ 13,585,624	\$ 14,199,788	\$ (182,705)	(1.4 %)	

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Planning & Development Services							
Environment/ Waste							
SO0064: Energy Conservation Demand Mgmt Plan (ECDMP) - 23	50,000	10,000	-	50,000	10,000	100.0 %	Remaining spend expected in 2024
SO0065: Energy Retrofit Program Business Case	100,000	-	-	100,000	-	n/a	
SO0066: Natural Capital Asset Management Planning For Muni	75,000	-	445	74,555	(445)	n/a	2023 cash flows were \$445 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
Total Environment/ Waste	225,000	10,000	445	224,555	\$ 9,555	95.5 %	
Water							
SO0035: Water Hydraulic Model	17,513	-	-	17,513	-	n/a	
GN0061: St Johns Sdrd Leslie To 2C	246,297	-	-	246,297	-	n/a	Under warranty
AM0294: Watermain Decommissioning - 15408/15390 Yonge St	65,000	65,000	-	65,000	65,000	100.0 %	Design work was done in house. Funds for construction are being requested in 2025 to undertake construction. The current approved funds will be combined with next year's construction funds to complete construction in 2025.
SO0067: Water Hydraulic Model - Upgrade	125,000	50,000	-	125,000	50,000	100.0 %	To be spent in 2024
Total Water	453,810	115,000	-	453,810	\$ 115,000	100.0 %	
Storm Sewer							
AM0079: Storm Sewer Outlet Cleanup	349,513	-	-	349,513	-	n/a	Project complete, under warranty
AM0086: Performance Monitoring Of Lid Controls	45,419	45,419	10,563	34,856	34,856	76.7 %	Project completed under budget, to be closed.
AM0292: Sediment Removal And Remediation - Ponds C1 And C4	125,000	-	-	125,000	-	n/a	
AM0087: Devlin Pl Stream Rehab	2,708,685	202,959	14,254	2,694,431	188,705	93.0 %	Construction to commence in 2024
AM0088: Jones Crt Stream Rehab	1,365,523	9,962	8,962	1,356,561	1,000	10.0 %	
AM0089: Willow Fm Ln Stream Rehab	1,661,001	1,504,284	1,229,912	431,089	274,372	18.2 %	Awaiting one additional invoice for this project for tree planting and placement of fencing which needed to wait until Spring to be complete.
AM0247: Delayne Drive Channel Rehabilitation	125,300	45,476	44,481	80,819	994	2.2 %	
AM0293: Sediment Removal And Remed - Ponds SC2 And WC5	101,000	-	-	101,000	-	n/a	
Total Storm Sewer	6,481,441	1,808,100	1,308,173	5,173,268	\$ 499,927	27.6 %	
Sani Sewer							
AM0332: Yonge St Sani Sewer Rehab & Streetscape Detailed Design	437,233	-	-	437,233	-	n/a	
SO0062: Wastewater Hydraulic Model (2023)	125,000	50,000	-	125,000	50,000	100.0 %	Has been awarded. Funds to be spent by end of 2024.
Total Sani Sewer	562,233	50,000	-	562,233	\$ 50,000	100.0 %	

		B	C		B - C		
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Roads							
GN0030: Vandorf Sdrd Recon	47,900	-	-	47,900	-	n/a	Under warranty
AM0022: Murray Dr & Pinehurst Crt Recon	3,613,672	3,022,199	3,775,165	(161,493)	(752,966)	(24.9 %)	2023 cash flows were \$752.966 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0025: Browning,Johnson,Holman,Baldwin Recon	48,186	430	430	47,756	-	-	
AM0027: Henderson Dr Culvert Replace	2,158,761	139,178	43,784	2,114,977	95,394	68.5 %	To continue into 2024
AM0279: Pavement Condition Assessment - 2023	65,000	48,155	48,155	16,845	-	-	
AM0037: Poplar Crescent Reconstruction	5,614,787	200,000	167,084	5,447,703	32,916	16.5 %	
AM0038: Road Resurf - Gurnett, Kennedy, Victoria	1,487,927	13,451	13,451	1,474,476	-	-	
AM0214: M & O - Banbury, Highland Gate, Corbett, Cossar, Elderberry & Others	44,083	6,076	2,576	41,507	3,500	57.6 %	Under warranty.
AM0215: M & O - Haida Dr, Windham Trail, Welling	141,428	5,690	5,690	135,738	-	-	
AM0216: M & O - Vata Crt, Walton Dr, Old Yonge S	164,227	-	-	164,227	-	n/a	Under warranty
AM0280: M & O - Industrial Pkwy N, Earl Stewart Dr, Mosley	2,500,000	2,110,648	2,022,857	477,143	87,792	4.2 %	Spend in 2024
AM0281: M & O - Kennedy St W, Trillium Dr, Meadowood Dr, T	1,800,000	1,768,983	1,668,983	131,017	100,000	5.7 %	Spend in 2024
AM0282: M & O - Avondale Cres, Centre St, Earl Stewart Dr,	1,000,000	-	-	1,000,000	-	n/a	
AM0238: Full Recon. - Mill, Wells, Edwards, Temperance	205,699	61,291	31,291	174,408	30,000	48.9 %	
AM0239: Full Recon. - Marksbury, Gilbank, Lacey, Mcleod	200,000	95,822	142,627	57,373	(46,806)	(48.8 %)	2023 cash flows were \$46,806 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0122: Construct Median At Yonge Street & Ridge Road	150,000	-	-	150,000	-	n/a	
AM0240: Goulding Ave & Eric T. Smith Way - Top Asphalt	-	-	-	-	-	n/a	
GN0112: Construction Of A Layby Lane On Tecumseh	56,355	-	-	56,355	-	n/a	
GN0033: Pave Snow Storage Fac At Lamb Wlsn Pk	88,648	-	-	88,648	-	n/a	Under warranty
AM0296: Parking Lot Rehabilitation – SARC	140,400	-	-	140,400	-	n/a	
Total Roads	19,527,073	7,471,922	7,922,093	11,604,980	\$ (450,171)	(6.0 %)	

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Traffic							
GN0045: Ped Crossings Per DC Study	47,715	-	-	47,715	-	n/a	
GN0046: Traffic Calming Per DC Study	184,213	57,177	37,177	147,036	20,000	35.0 %	
GN0047: Yonge/Wellgtn Intrsec Impvmnt	199,236	30,894	30,894	168,342	-	-	Under warranty
GN0048: Traffic Calming In School Zones	17,049	-	-	17,049	-	n/a	
SO0027: Active Transportation	82,809	74,556	38,181	44,628	36,375	48.8 %	
AM0061: Intersection Pedestrian Signal	146,119	136,183	136,183	9,936	-	-	Under warranty
GN0138: Traffic Control Signals At Wellington St. E & Kaleia/Elyse	360,800	360,800	-	360,800	360,800	100.0 %	
Total Traffic	1,037,941	659,609	242,434	795,507	\$ 417,175	63.2 %	
Sidewalks							
GN0124: Sidewalk - Edward/ 100M E Of Yonge-Dunning	68,739	68,739	46,377	22,362	22,362	32.5 %	
GN0055: S/W, Multi-Use Trail & Illumination - St John's Sdrd - Bayview To Leslie	42,299	-	-	42,299	-	n/a	
GN0056: S/W - Leslie St - 600M North Of Wellington To N Town Limit	358,802	-	-	358,802	-	n/a	
Total Sidewalks	469,840	68,739	46,377	423,463	\$ 22,362	32.5 %	
Studies							
SO0044: Official Plan Review/Conformity To Places To Grow	307,784	171,900	51,901	255,883	119,999	69.8 %	Project to continue into 2024.
SO0071: Zoning By Law Update	50,000	-	-	50,000	-	n/a	
SO0072: Economic Development Strategic Plan	35,000	35,000	28,107	6,893	6,893	19.7 %	
Total Studies	\$ 392,784	206,900	80,008	312,776	\$ 126,892	61.3 %	
Planning & Development Total	\$ 29,150,122	\$ 10,390,270	\$ 9,599,531	\$ 19,550,591	\$ 790,739	7.6 %	

	Planned/Budgeted Capital Spend for 2023	B Oct. 31, 2023 Forecast	C 2023 Actuals	Variance - Planned vs. Actuals	B - C Variance - Forecast vs. Actuals (\$)	C Variance - Forecast vs. Actuals (%)	Variance Explanation - Forecast vs Actuals
Finance							
AM0005: Financial System	\$ 1,476,118	\$ 1,226,118	\$ 1,174,873	\$ 301,245	51,244	4.2 %	
SO0059: DC Background Study - 2024	75,000	43,703	68,371	6,629	(24,668)	(56.4 %)	2023 cash flows were \$24,668 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
SO0056: Second Generation Asset Management Plan - Phase 2	62,877	64,108	56,986	5,891	7,122	11.1 %	
SO0030: Storm Swr Res Fund & Rate Study	102,308	-	-	102,308	-	n/a	
SO0060: Water Rate Study	45,000	5,000	-	45,000	5,000	100.0 %	To continue into 2024
AM0090: Water Meter Replacement Program	905,921	739,699	965,737	- 59,816	(226,038)	(30.6 %)	More billing in 2023. 2023 cash flows were \$226,038 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0248: Advanced Metering Infrastructure	1,599,500	-	-	1,599,500	-	n/a	
Total Finance	\$ 4,266,724	\$ 2,078,628	\$ 2,265,966	\$ 2,000,758	\$ (187,339)	(9.0 %)	
Information Technology Services							
GN0005: Customer Relationship Mgmt (CRM)	47,986	47,986	35,941	12,045	12,045	25.1 %	
GN0013: Wireless Upgrades & Enhancements	69,349	69,349	-	69,349	69,349	100.0 %	This project was moved to 2024 with funds spend in 2024.
AM0008: Boardroom Audio/Video Equip	87,162	26,365	9,903	77,259	16,462	62.4 %	Remainder of the project has been moved to 2024/2025. Estimating \$40K spend in 2024 and the remainder in 2025.
GN0115: Cityview Portal Implementation	83,781	2,691	2,691	81,090	-	-	
SO0017: Info Tech Strategic Plan Implementation	139,864	73,058	70,724	69,140	2,334	3.2 %	
AM0009: Bus Process Automtn & Data Intgrtn	150,000	5,088	5,088	144,912	-	-	
GN0116: Digital Education Program	50,000	-	-	50,000	-	n/a	
AM0212: Ethernet Switch Redesign	267,824	150,000	182,229	85,595	(32,229)	(21.5 %)	2023 cash flows were \$32,229 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0015: Migration To Cityview	60,000	-	-	60,000	-	n/a	
GN0117: ArcGIS Portal	93,436	50,749	48,439	44,997	2,310	4.6 %	
GN0118: Business Intelligence	50,000	-	-	50,000	-	n/a	
AM0231: Trackit Replacement	20,000	-	-	20,000	-	n/a	
AM0270: Council Chamber A/V Technology	104,000	20,000	-	104,000	20,000	100.0 %	To commence in 2024
AM0213: Data Centre Hardware Refresh (SAN)	63,498	29,034	(30,966)	94,464	60,000	206.7 %	\$30,966 in 2023 expenses reallocated to Project AM0010
AM0232: Cybersecurity Software (Defender Identity Mgmt & Cloud Security)	90,000	-	-	90,000	-	n/a	
GN0119: Road Occupancy Permit Application	40,000	5,978	5,978	34,022	-	-	
GN0120: Green/Blue Bin Portal	40,000	-	-	40,000	-	n/a	
AM0234: Backflow Prevention App	25,000	-	-	25,000	-	n/a	
SO0055: IT Security Penetration Testing	25,000	20,987	20,987	4,013	-	-	Project completed, to be closed
AM0271: Cybersecurity Vulnerability Services	24,000	-	-	24,000	-	n/a	

		B	C		B - C		
	Planned/Budgeted Capital Spend for 2023	Oct. 31, 2023 Forecast	2023 Actuals	Variance - Planned vs. Actuals	Variance - Forecast vs. Actuals (\$)	(%)	Variance Explanation - Forecast vs Actuals
AM0272: Cybersecurity SIEM Services	72,000	72,000	-	72,000	72,000	100.0 %	Project moved to 2024. Funds will be spent in 2024.
AM0273: Cluster Replacement At Town Hall	250,000	200,000	-	250,000	200,000	100.0 %	This project was moved to 2024 with funds spend in 2024.
AM0274: Cybersecurity (2024) (2nd Firewall At JOC)	62,400	-	-	62,400	-	n/a	
AM0275: Uninterruptable Power Supply Refresh	50,000	27,299	2,299	47,701	25,000	91.6 %	Remainder of the project has been moved to 2024/2025. Estimating \$25K spend in 2024 and the remainder in 2025.
AM0276: Legal Management System	100,000	-	-	100,000	-	n/a	
AM0235: End User Equipment Replacement - 2023-2026	155,828	93,000	69,329	86,499	23,671	25.5 %	
AM0236: Data Centre Equipment Replacement - 2023-2026	106,838	125,638	61,023	45,815	64,615	51.4 %	This project was moved to 2024 with funds spend in 2024.
AM0237: Mobile Equipment Replacement - 2023-2026	49,256	41,156	36,569	12,687	4,587	11.1 %	
AM0277: MS Defender Endpoint Protection	60,000	-	-	60,000	-	n/a	
AM0278: Unplanned - IT Emergency Repairs Contingency 2023	20,000	-	-	20,000	-	n/a	
SO0075: Cybersecurity Awareness Training	20,000	14,000	-	20,000	14,000	100.0 %	Training occurred in November 2023. The vendor issued the invoice in 2024.
Total Information Technology Services	2,477,222	1,074,379	520,236	1,956,986	\$ 554,143	51.6 %	
Finance Total	\$ 6,743,946	\$ 3,153,006	\$ 2,786,202	\$ 3,957,744	\$ 366,804	11.6 %	

	Planned/Budgeted Capital Spend for 2023	B Oct. 31, 2023 Forecast	C 2023 Actuals	Variance - Planned vs. Actuals	B - C Variance - Forecast vs. Actuals (\$)	C Variance - Forecast vs. Actuals (%)	Variance Explanation - Forecast vs Actuals
Corporate Services							
Legal Services							
SO0012: Risk Management (Conditionally Approved 2023)	16,771	-	-	16,771	-	n/a	
Total Legal Services	\$ 16,771	-	-	16,771	\$ -	n/a	
Human Resources							
SO0008: Emp Engagement Survey 2020	30,446	20,000	22,224	8,222	(2,224)	(11.1 %)	2023 cash flows were \$2,224 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
AM0004: HR Info/Payroll System	95,000	20,000	407	94,593	19,593	98.0 %	Project spend expected in 2024 and 2025.
SO0052: Job Hazard Assessment	25,472	-	-	25,472	-	n/a	
Total Human Resources	150,918	40,000	22,631	128,287	\$ 17,369	43.4 %	
Strategic Initiatives							
GN0001: Customer Experience Plan (CEP)	85,964	5,975	11,673	74,291	(5,698)	(95.4 %)	2023 cash flows were \$5,698 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
SO0006: Emerg Resp Plan Update	29,820	-	-	29,820	-	n/a	
Total Strategic Initiatives	115,784	5,975	11,673	104,111	\$ (5,698)	(95.4 %)	
Bylaw							
GN0025: Bylaw Radios	35,265	17,339	17,746	17,519	(407)	(2.3 %)	2023 cash flows were \$407 higher than Oct. 31 forecast, however, project spending remained within approved CBA.
GN0111: AMPS Implementation	142,500	29,237	18,305	124,195	10,932	37.4 %	
Total Bylaw	177,765	46,576	36,051	141,714	\$ 10,525	22.6 %	
Access Aurora							
AM0001: Accessibility Plan	18,072	-	-	18,072	-	n/a	
Total Access Aurora	18,072	-	-	18,072	-	n/a	
Corporate Services Total	\$ 479,310	\$ 92,551	\$ 70,355	\$ 408,955	\$ 22,196	24.0 %	
Total Capital Projects	\$ 77,510,400	\$ 31,038,756	\$ 29,631,552	\$ 47,878,848	\$ 1,407,204	4.5 %	