

# Operational Services 2025-2026 Operating Budget and 10-Year Capital Plan

November 11, 2024



AURORA

# 2024 Accomplishments



- Construction of 1.4 kilometres of trails and 140 metres of boardwalk
- 13.24 hectares of parkland acquired for future recreation
- Fleet increased to 150 vehicles in 2024 to support front-line work
- Completion of the John Abel Park and started construction of a fully accessible playground at Town Park
- Railing/retaining wall repair/replacement along Yonge Street
- Storm Water Management Pond deficiency mitigation, including phragmites removal to increase capacity
- Parking Lot maintenance and repairs at various locations
- Implemented pilot windrow removal program for seniors and individuals with disabilities, continues for 2024/25 winter season

# Key 2025 Objectives

- Continued modernization and updating of Operational assets to support Asset Management Plan objectives and requirements
- Implement recommendations by improving policies, bylaws and best practices to increase canopy cover to 40 percent by 2034
- Ongoing condition assessment of the sanitary infrastructure related to structural and inflow/infiltration deficiencies
- To mitigate an outstanding backlog of failing concrete streetlight pole infrastructure identified with low condition rating
- Continued service discussions and recommendations related to waste and anticipated transition of recycling to provincial authority at end of 2025
- Additional staff to support continued growth, contractual obligations and new enhanced service level initiatives

# Budget Change Summary



\$000's	Net Actual Results		2024	2024	2025	2026
	2022	2023	Net Fcst*	Budget	Budget	Budget
Expenditures	42,869.6	46,974.7	49,811.9	49,246.3	52,458.7	53,095.7
Non-Tax Revenues	(31,210.4)	(34,920.7)	(37,232.6)	(36,856.7)	(39,398.2)	(40,947.5)
<b>Net Tax Levy</b>	<b>11,659.2</b>	<b>12,054.0</b>	<b>12,579.3</b>	<b>12,389.6</b>	<b>13,060.5</b>	<b>12,148.2</b>
% Tax Funded	27%	26%	25%	25%	25%	23%
Net Budget Change	\$	394.8	525.3	(189.7)	671.0	(912.3)
	%	3.4%	4.4%	(1.5%)	5.4%	(7.0%)

\*Net forecast as of August 31, 2024

# Changes to the budget outlook



	2025		2026	
	FTE	\$000's	FTE	\$000's
<b>2024 Budget Outlook</b>	<b>60</b>	<b>12,778.2</b>	<b>61</b>	<b>11,794.7</b>
Prior Year Restatements				282.4
<b>Budget Changes to Outlook</b>				
Salaries and benefits adjustments		134.2		12.0
Fleet vehicle licenses		20.0		-
Roads maintenance contracts increases		26.5		-
Streetlights contract increases		65.4		-
Banners and flags		19.2		-
Additional crossing guards for new school		20.0		-
Savings in recycling operations		(6.5)		-
Parks ice rink liners and other minor adjustments		12.1		-
2024/5 Windrow Pilot		168.7		(168.7)
Funding for Windrow Pilot		(168.7)		168.7
Two additional routes for sidewalk winter maintenance		-		60.0
Photocopier contract savings		(8.5)		(0.9)
<b>Budget Change to Outlook</b>	<b>-</b>	<b>282.4</b>	<b>-</b>	<b>353.5</b>
<b>Total Budget</b>	<b>60</b>	<b>13,060.5</b>	<b>61</b>	<b>12,148.2</b>

# Proposed rate budget are unchanged



	2024 Budget		2025 Budget		2026 Budget	
	Gross	Net	Gross	Net	Gross	Net
<b>Budget (\$000's) - Tax Funded</b>						
<b>User Rate-Funded Budget (\$000's)</b>						
Water	13,954.5	13,644.5	14,835.8	14,525.8	15,507.5	15,197.5
Wastewater	16,306.2	16,219.3	17,194.7	17,110.2	17,946.1	17,864.1
Stormwater	4,849.8	4,848.8	5,394.6	5,393.6	5,938.3	5,937.3
<b>Net Budget - Rate Revenue</b>	<b>35,110.5</b>	<b>34,712.6</b>	<b>37,425.1</b>	<b>37,029.7</b>	<b>39,391.9</b>	<b>38,998.9</b>
<b>Budget Change</b>			<b>2,314.6</b>	<b>2,317.0</b>	<b>1,966.8</b>	<b>1,969.2</b>
<b>2024 Outlook</b>			<b>37,425.1</b>	<b>37,029.7</b>	<b>39,391.9</b>	<b>38,998.9</b>
<b>Change to Outlook</b>			-	-	-	-

# 2024 Proposed Capital Budget



(\$000s)	Previously Approved Budget	2025 Budget		Capital Budget Authority Cash Flow			
		Capital Budget Authority*	Budget Change	Actuals to Dec/23	2024 Forecast	2025	2026+
Asset Management	7,366.0	12,111.3	4,745.4	703.4	3,748.3	6,924.6	735.0
Growth & New Studies & Other	24,677.2	25,190.7	513.5	4,646.6	11,070.1	9,324.0	150.0
	364.5	364.5	0.0	172.1	166.3	26.1	0.0
<b>Approved Budget</b>	<b>32,407.7</b>	<b>37,666.5</b>	<b>5,258.9</b>	<b>5,522.1</b>	<b>14,984.7</b>	<b>16,274.8</b>	<b>885.0</b>
<b>Capital Program</b>							
Public Works	2,102.3	3,195.0	1,092.7	134.6	622.5	2,437.8	-
Parks	3,811.2	5,928.9	2,117.7	531.1	1,711.0	3,686.8	-
Fleet	1,452.5	2,987.5	1,535.0	37.7	1,414.8	800.0	735.0

\* Includes all active project budgets, adjustments to project budgets and new budget commitments

# Key capital projects

- AM-F-0291: Structural Lining Of Sani Sewer mains & Laterals 23-26
- AM-F-0363: Town Parking Lot Maintenance
- AM-F-0378: LED Sports Field Light Upgrades (2025-2028)
- AM-F-0465: Bowling Green Improvements
- AM-F-0359: Playground, Picnic Shelter, Court Replacement - Fleury Park
- AM-F-0326: Playground Replacement, Walkway Repaving - Toms Park
- GN-F-0079: Water -Trailer Mounted Valve Exerciser & Excavation Unit
- GN-F-0085: Winter Road Monitoring System - Northwest of Town