

# 2025-2026 Operating Budget and 10-Year Capital Plan

Committee of the Whole

November 5, 2024



# Agenda

- Budget overview
- Operating budget
- Capital budget
- Reserves and debt management
- Next steps

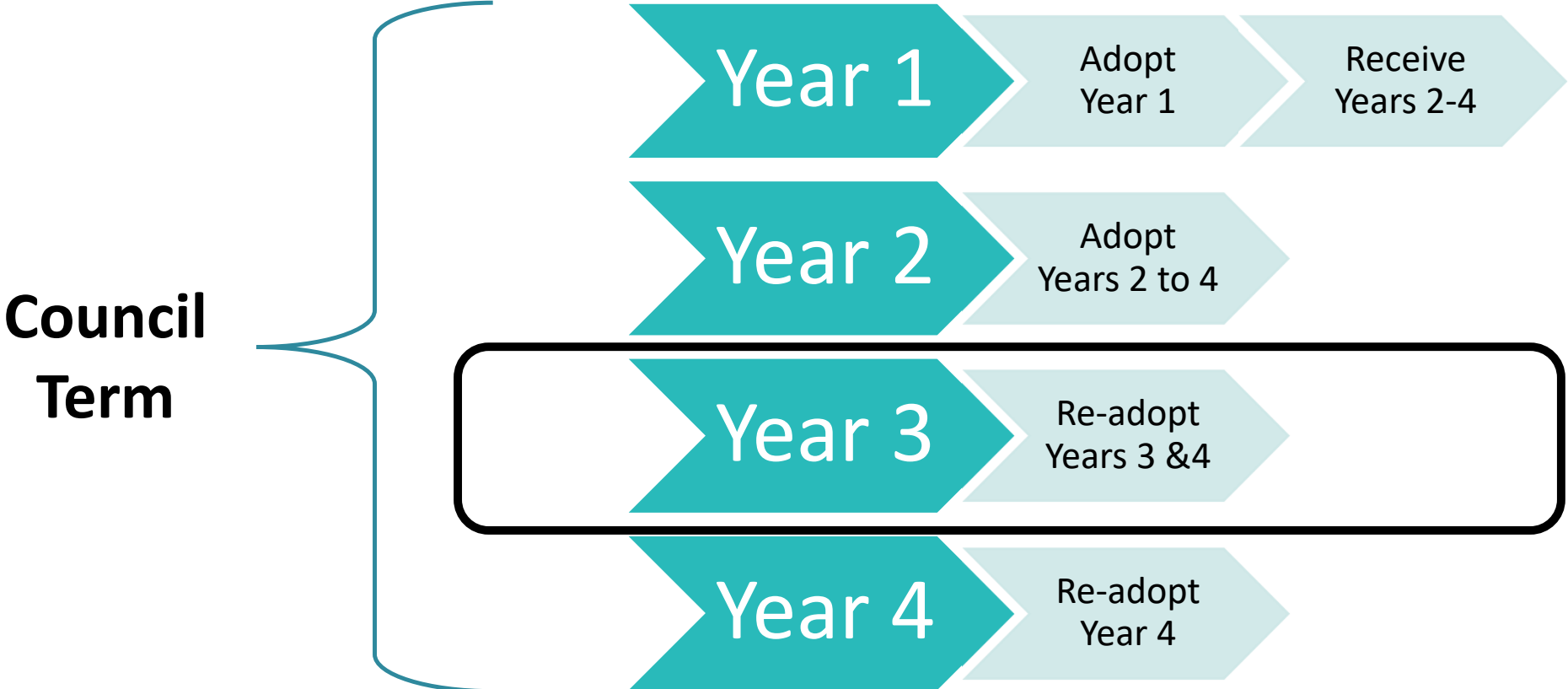


November 5, 2024

2025 - 2026 Budget

2

# Multi-year budget process



# Proposed budget at a glance



## Operating budget:

Gross expenditures

Net levy

Tax levy increase  
(operating + 1% fiscal strategy)

2025	2026
\$125.9M	\$130.1M
\$62.9M	\$65.6M
2.5% +1.0%	1.9% +1.0%

No change

## Capital budget:

2025 expenditures

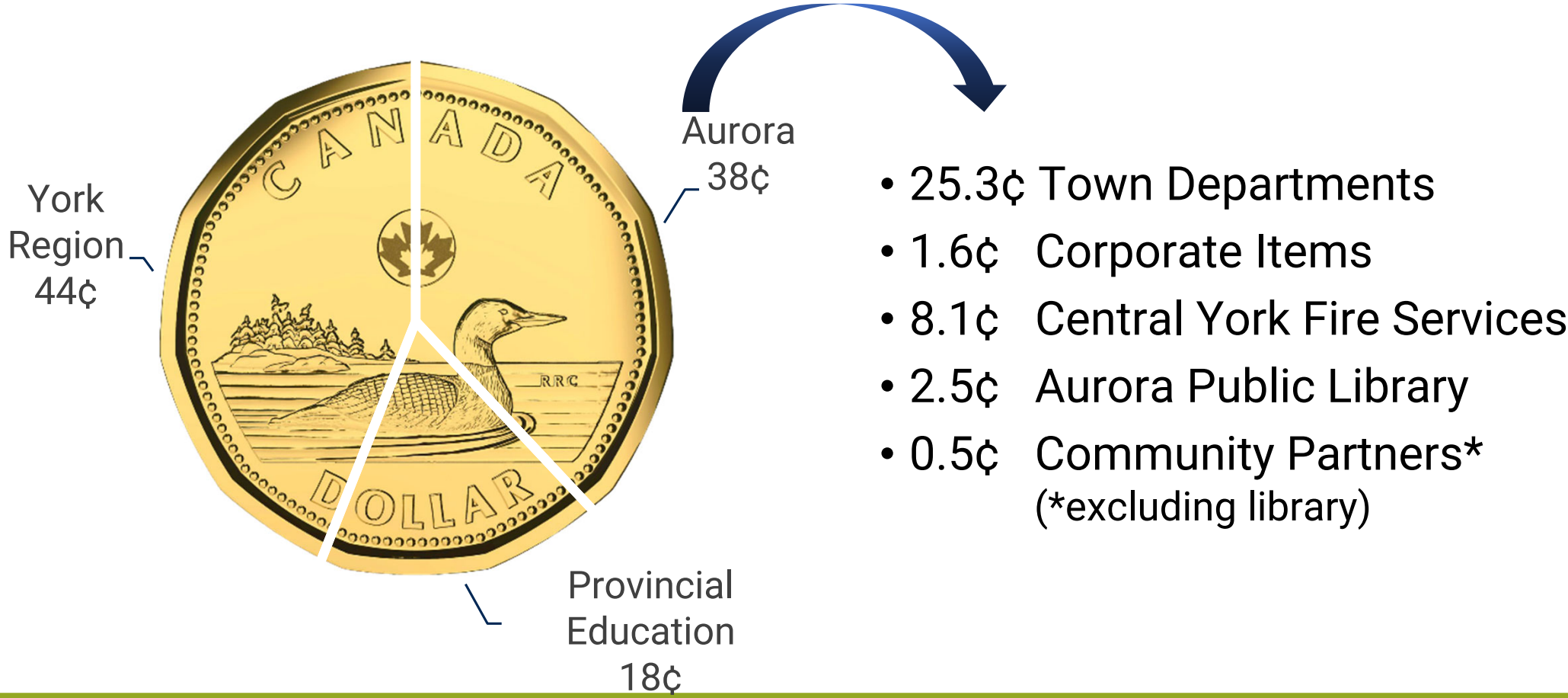
New: Capital budget authority

10-year capital plan

New: Debt authority

\$65.3M
\$30.9M
\$371.2M
None

# Aurora's share of the tax dollar



Annual tax increase  
Average house assessed  
at \$800,000



Quarterly water bill  
increase\* with average  
consumption of 54m<sup>3</sup>/quarter



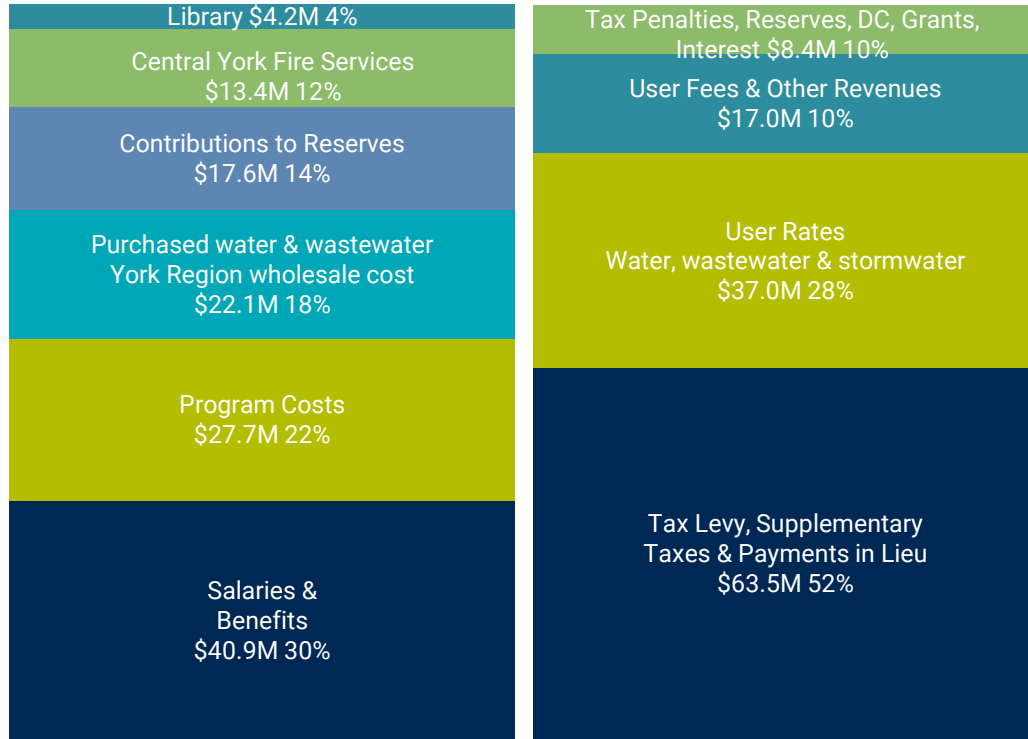
\*Includes  
water,  
wastewater  
and  
stormwater  
charge

# ■ Operating budget



# Budget is balanced

2025 Expenditures \$125.9M



2025 Funding \$125.9M

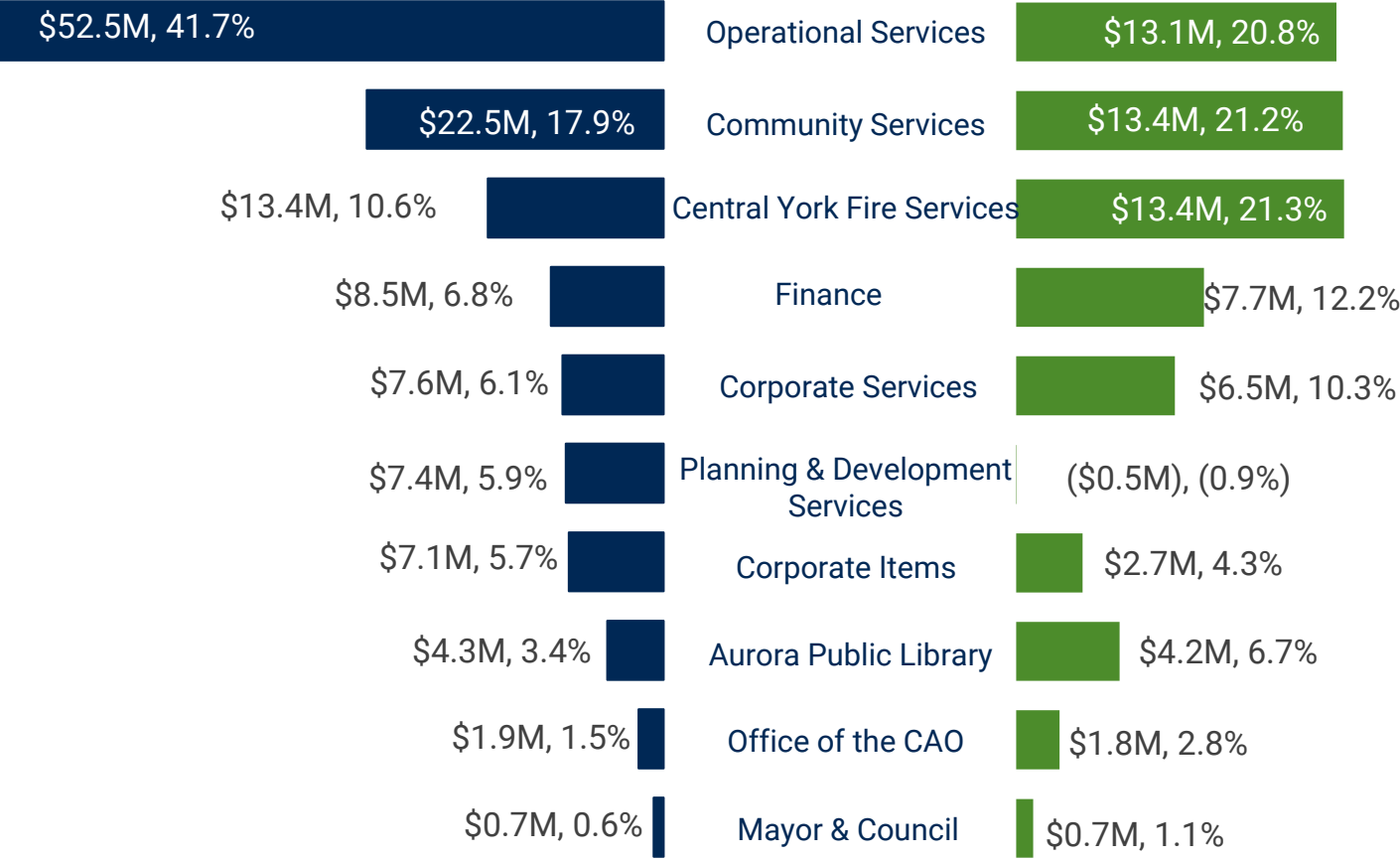
November 5, 2024

2025 - 2026 Budget

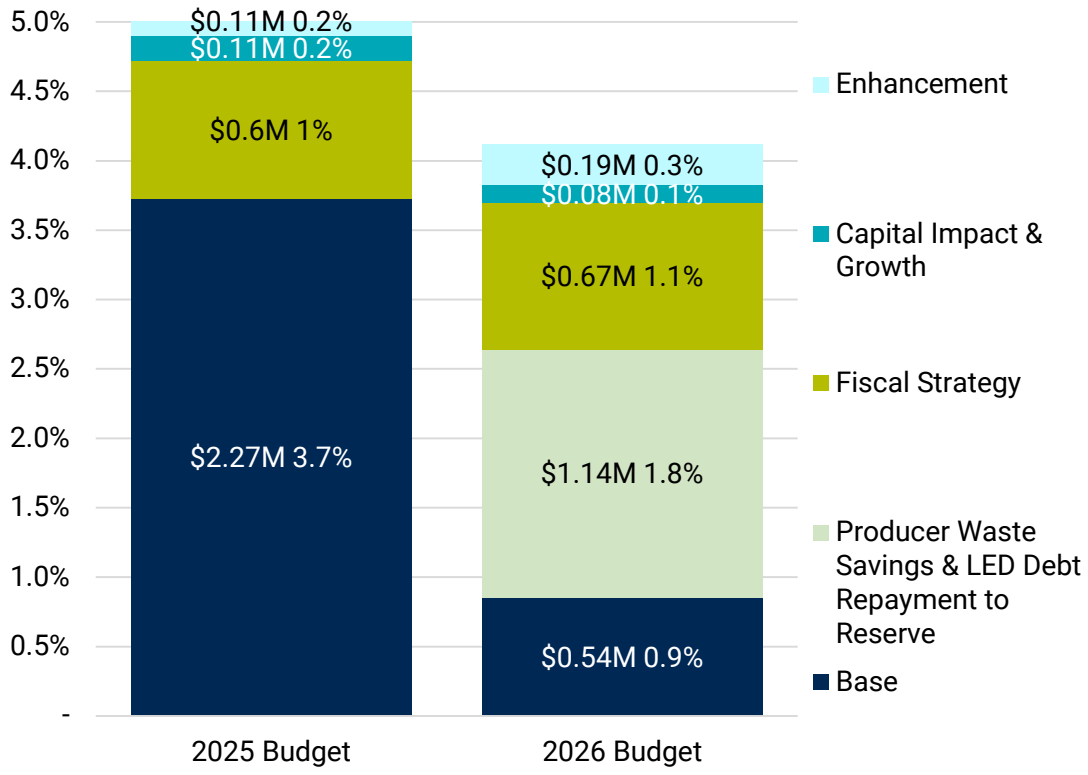




# Gross spending vs.... Net budget



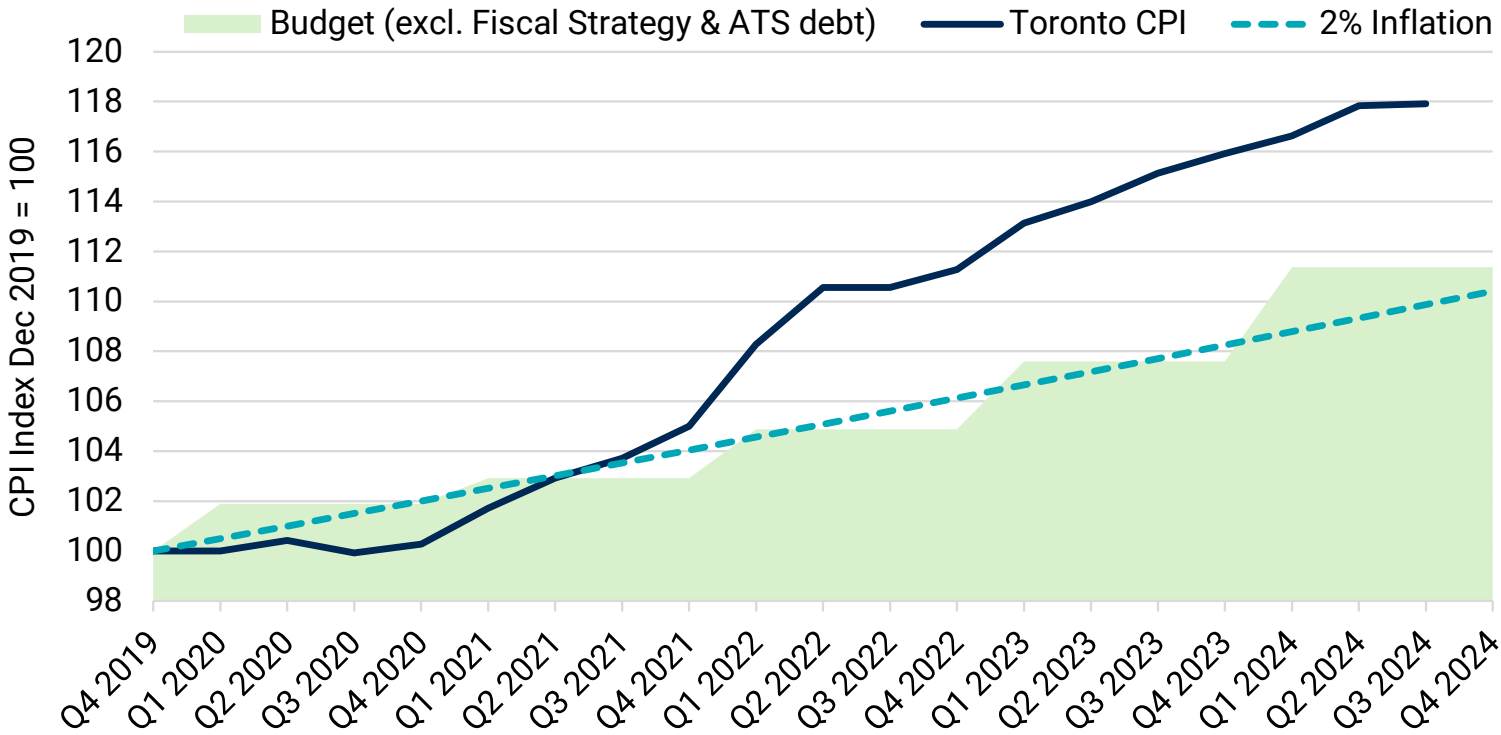
# Tax increase drivers



Note: Rounded



# Inflation is trending much higher than budget increases



CPI Source: Statistics Canada. Table 18-10-0004-12 Consumer Price Index by product group, monthly, percentage change, not seasonally adjusted, provincial cities

# Net budget compared to outlook



\$000's	2025				2026			
	2024	2025	Net Change		2024	2025	Net Change	
	Outlook	Budget	\$	%	Outlook	Budget	\$	%
Council	693.0	703.1	10.1	1.5%	754.4	764.5	10.1	1.3%
Office of the CAO	1,671.2	1,758.2	87.0	5.2%	1,718.0	1,752.3	34.3	2.0%
Community Services	13,475.3	13,352.3	(123.0)	(0.9%)	13,936.1	13,848.4	(87.8)	(0.6%)
Corporate Services	6,639.3	6,498.9	(140.5)	(2.1%)	7,067.8	6,920.5	(147.2)	(2.1%)
Finance	7,650.5	7,655.3	4.8	0.1%	8,022.1	8,026.7	4.6	0.1%
Operational Services:								
Roads, Parks & Waste	12,778.2	13,060.5	282.4	2.2%	11,794.7	12,148.2	353.5	3.0%
Water, Wastewater & Stormwater	-	-	-		-	-	-	
Planning & Development Services	(412.7)	(362.7)	50.0	12.1%	(376.8)	(377.7)	(0.9)	(0.2%)
Corporate Items	2,596.1	2,678.3	82.2	3.2%	4,327.0	4,434.4	107.4	2.5%
<b>Departmental Total</b>	<b>45,091.0</b>	<b>45,344.0</b>	<b>253.0</b>	<b>0.6%</b>	<b>47,243.4</b>	<b>47,517.4</b>	<b>274.0</b>	<b>0.6%</b>
Central York Fire Services	13,413.4	13,384.5	(28.9)	(0.2%)	13,798.0	13,748.2	(49.8)	(0.4%)
Aurora Public Library	4,204.6	4,205.0	0.4	0.0%	4,288.7	4,289.0	0.3	0.0%
<b>Total</b>	<b>62,708.9</b>	<b>62,933.5</b>	<b>224.5</b>	<b>0.36%</b>	<b>65,330.1</b>	<b>65,554.6</b>	<b>224.5</b>	<b>0.34%</b>
<b>Assessment Growth</b>	<b>718.9</b>	<b>943.5</b>	<b>224.6</b>	<b>31.2%</b>	<b>753.3</b>	<b>753.3</b>	<b>-</b>	<b>-</b>
<b>Net Tax Increase</b>	<b>\$ 2,146.2</b>	<b>2,146.2</b>	<b>-</b>	<b>-</b>	<b>1,867.8</b>	<b>1,867.8</b>	<b>-</b>	<b>-</b>
	<b>% 3.5%</b>	<b>3.5%</b>			<b>2.9%</b>	<b>2.9%</b>		

# Change to outlook

	2025		2026	
	\$000's	%	\$000's	%
<b>2024 Budget Outlook</b>	<b>62,708.9</b>		<b>65,330.1</b>	
Prior Year Adjustments			224.5	0.34%
<b>Restated Outlook</b>	<b>62,708.9</b>		<b>65,554.6</b>	
<b>Budget changes to outlook</b>				
Salaries & benefits adjustments net of recoveries from reserves and user rates	98.2	0.16%	177.9	0.27%
Continuation of communications project management	101.1	0.16%	(101.1)	(0.15%)
Facilities energy savings net of materials increases	(195.0)	(0.31%)	-	
Facilities leases, rentals and advertising net of costs	80.4	0.13%	(25.2)	(0.04%)
Community programs and special events	(94.6)	(0.15%)	3.8	0.01%
Cultural Services Action Plan (2025) & Public Art maintenance (2026)	50.0	0.08%	12.5	0.02%
Sport Aurora	50.0	0.08%	-	
East Gwillimbury joining Animal Services partnership	(23.0)	(0.04%)	(44.5)	(0.07%)
Water and tax administration revenues	(39.2)	(0.06%)	(8.3)	(0.01%)
IT contract savings	(8.2)	(0.01%)	-	
Next Generation 911 Service	12.0	0.02%	-	

# Change to outlook continued



	2025		2026	
	\$000's	%	\$000's	%
Fleet vehicle licenses, contract costs in roads maintenance and streetlights, offset by savings in recycling operations	105.4	0.17%	-	
Two additional routes for sidewalk winter maintenance	-		60.0	0.09%
Banners and flags	19.2	0.03%	-	
Additional crossing guards for new school	20.0	0.03%	-	
Parks ice rink liners and other minor adjustments	12.1	0.02%	-	
Reduction to 2025 planning revenue forecast	66.5	0.11%	(66.5)	(0.10%)
Photocopier savings	(74.6)	(0.12%)	(9.2)	(0.01%)
Multi-year budget contingency	(100.0)	(0.16%)	-	
Adjustment to Payments-in-Lieu of Taxes	92.0	0.15%	-	
Reduction to tax stabilization draw	105.2	0.17%	25.1	0.04%
Other minor adjustments	(24.4)	(0.04%)	25.0	0.04%
Central York Fire Services	(28.9)	(0.05%)	(49.8)	(0.08%)
Aurora Public Library	0.4	0.00%	0.3	0.00%
<b>Budget change</b>	<b>224.5</b>	<b>0.36%</b>	<b>-</b>	
<b>2025 Budget</b>	<b>62,933.5</b>		<b>65,554.6</b>	

# Proposed staffing remains the same



FTEs	2024	2025		2026	
	Budget	Change	Total	Change	Total
Council*	1.0	-	1.0	-	1.0
Office of the CAO	9.0	-	9.0	-	9.0
Community Services	80.0	1.0	81.0	-	81.0
Corporate Services	38.0	1.0	39.0	2.0	41.0
Finance	44.0	1.0	45.0	-	45.0
Operational Services	59.0	1.0	60.0	1.0	61.0
Planning & Development Services	44.0	-	44.0	-	44.0
<b>Departmental Total FTEs</b>	<b>275.0</b>	<b>4.0</b>	<b>279.0</b>	<b>3.0</b>	<b>282.0</b>
<b>2024 Outlook</b>	<b>275.0</b>	<b>4.0</b>	<b>279.0</b>	<b>3.0</b>	<b>282.0</b>
<b>Change to Outlook</b>	-	-	-	-	-

\* Excludes 7 elected officials

# Proposed rate increases are unchanged



	2024	2025 Rates		Rate Change		2026 Rates		Rate Change		
	Rates	Outlook	Proposed	\$	%	Outlook	Proposed	\$	%	
<b>Water and Wastewater (\$/m<sup>3</sup>):</b>										
Water	2.53	2.67	2.67	0.14	5.5%	2.78	2.78	0.11	4.1%	
Wastewater	3.00	3.13	3.13	0.13	4.3%	3.28	3.28	0.15	4.8%	
Combined	5.53	5.80	5.80	0.27	4.9%	6.06	6.06	0.26	4.5%	

<b>Stormwater Rate (\$/month):</b>										
Residential	14.93	16.61	16.61	1.68	11.3%	18.35	18.35	1.74	10.5%	
Non-Residential	189.75	211.00	211.00	21.25	11.2%	233.16	233.16	22.16	10.5%	



# Average residential water bill



	2024	2025 Rates		Change	2026 Rates		Change
	Rates	Outlook	Proposed	\$	Outlook	Proposed	\$
Water 54m3	\$136.62	\$144.18	\$144.18	\$7.56	\$150.12	\$150.12	\$5.94
Wastewater 54m3	\$162.00	\$169.02	\$169.02	\$7.02	\$177.12	\$177.12	\$8.10
Stormwater	\$44.79	\$49.83	\$49.83	\$5.04	\$55.05	\$55.05	\$5.22
<b>Average Quarterly Bill</b>	<b>\$343.41</b>	<b>\$363.03</b>	<b>\$363.03</b>	<b>\$19.62</b>	<b>\$382.29</b>	<b>\$382.29</b>	<b>\$19.26</b>
Average Annual Bill	\$1,373.64	\$1,452.12	\$1,452.12	\$78.48	\$1,529.16	\$1,529.16	\$77.04

# Budget focus on reaffirmation



- Tax and user rate increases the same as the outlook
- Inflation continues to be a budget pressure
- York Region will increase water rates by 3.3% annually
- Includes reserve contributions to support the Asset Management Plan
- Assessment growth revenue of 1.6% & 1.2%

# ■ Capital budget



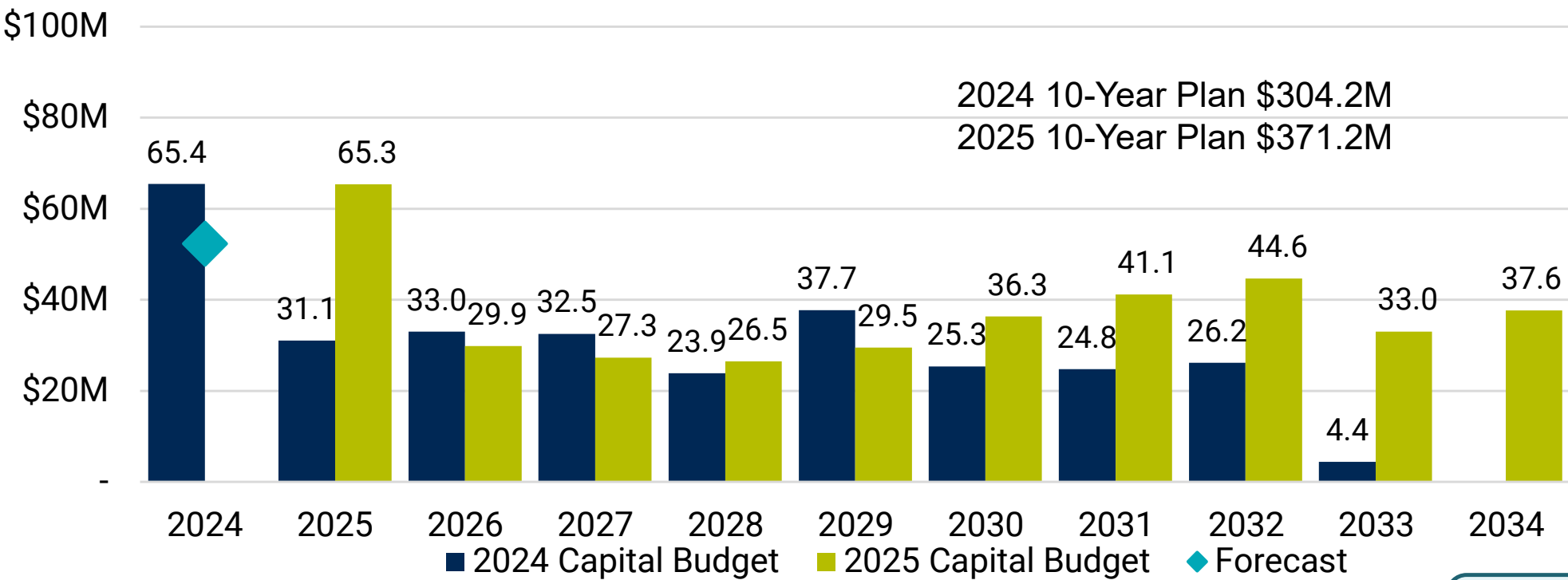
# Proposed Capital Budget Authority



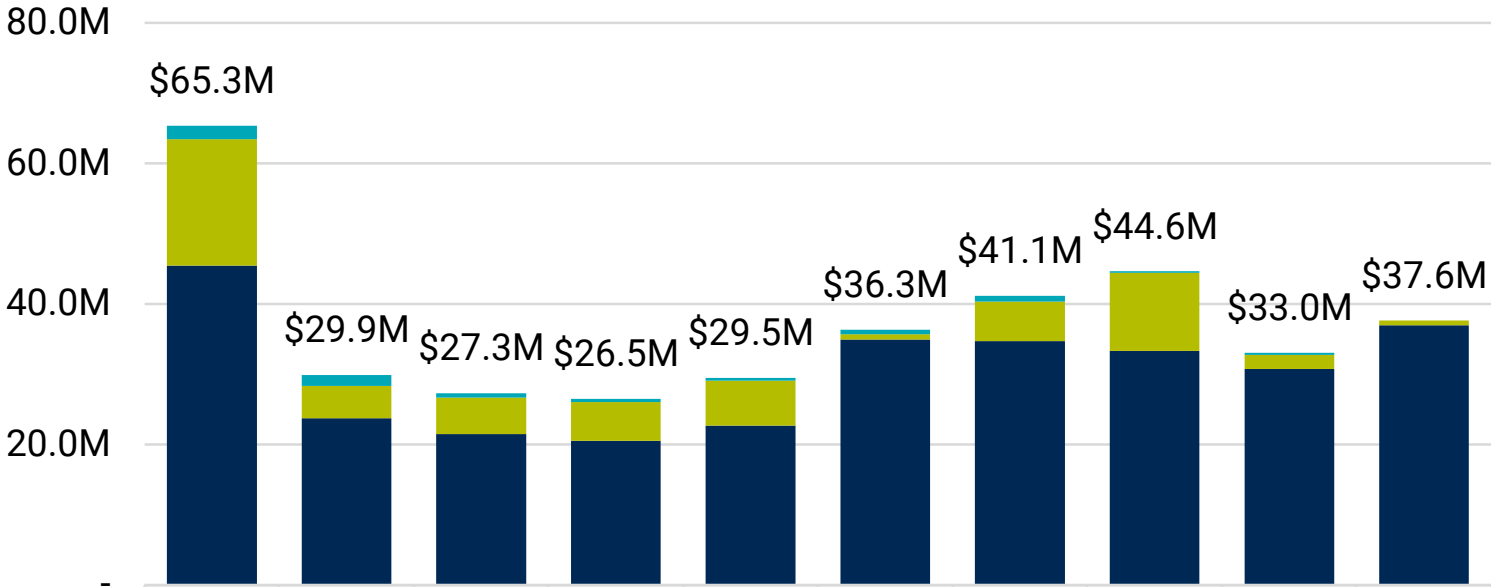
(\$000s)	Previously Approved Budget	2025 Budget		Capital Budget Authority Cash Flow			
		Capital Budget Authority*	Budget Change	Actuals to Dec/23	2024 Forecast	2025	2026+
Asset Management	62,360.8	85,764.9	23,404.2	11,501.4	22,943.8	45,427.5	5,892.3
Growth & New Studies & Other	116,544.1	122,760.2	6,216.1	76,666.1	27,833.5	18,016.6	244.0
	4,133.4	5,383.4	1,250.0	1,732.0	1,567.8	1,893.6	190.0
<b>Approved Budget</b>	<b>183,038.3</b>	<b>213,908.5</b>	<b>30,870.2</b>	<b>89,899.5</b>	<b>52,345.1</b>	<b>65,337.6</b>	<b>6,326.3</b>

\* Includes all active project budgets, adjustments and new budget commitments

# The plan is \$67M higher this year

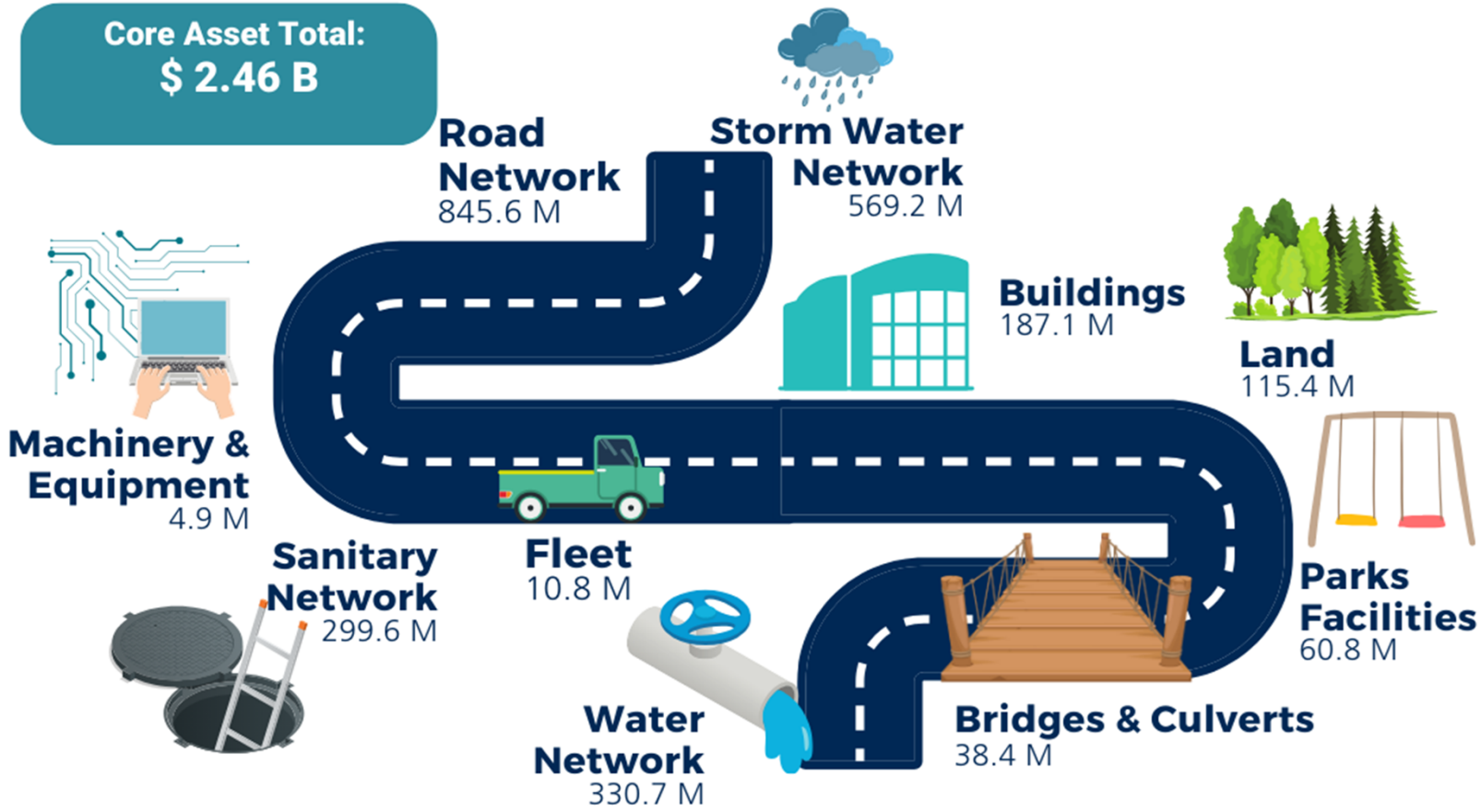


# Asset management and growth make up most of the 10-year capital plan



	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
■ Studies & Other	1.9M	1.5M	0.7M	0.5M	0.4M	0.6M	0.8M	0.2M	0.3M	-
■ Growth & New	18.0M	4.6M	5.1M	5.5M	6.3M	0.7M	5.6M	11.1M	2.0M	0.7M
■ Asset Management	45.4M	23.7M	21.5M	20.5M	22.7M	34.9M	34.7M	33.3M	30.8M	36.9M
<b>Total</b>	<b>65.3M</b>	<b>29.9M</b>	<b>27.3M</b>	<b>26.5M</b>	<b>29.5M</b>	<b>36.3M</b>	<b>41.1M</b>	<b>44.6M</b>	<b>33.0M</b>	<b>37.6M</b>

# Core Assets Valuation

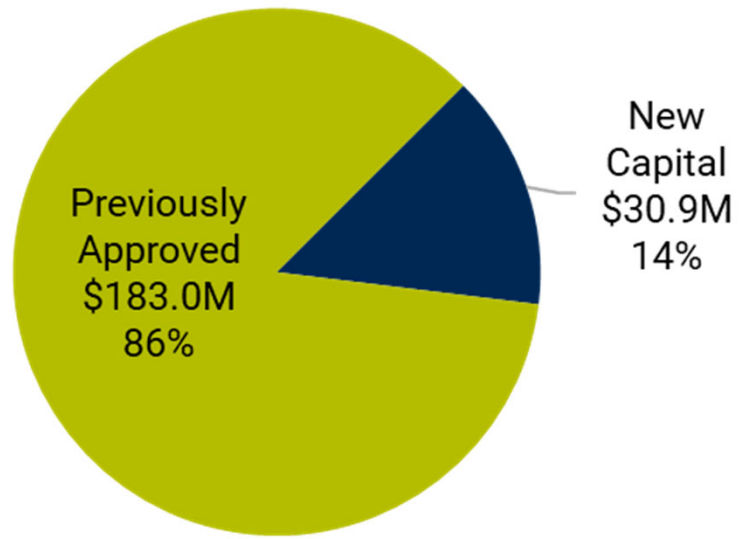


# \$30.9M of new Capital Budget Authority is proposed



Larger projects with capital budget authority include:

- \$11.5M roads program
- \$2.1M parks program
- \$1.8M storm sewer program
- \$1.7M facilities program
- \$1.5M fleet program





# Capital Programs for all Asset Management Projects



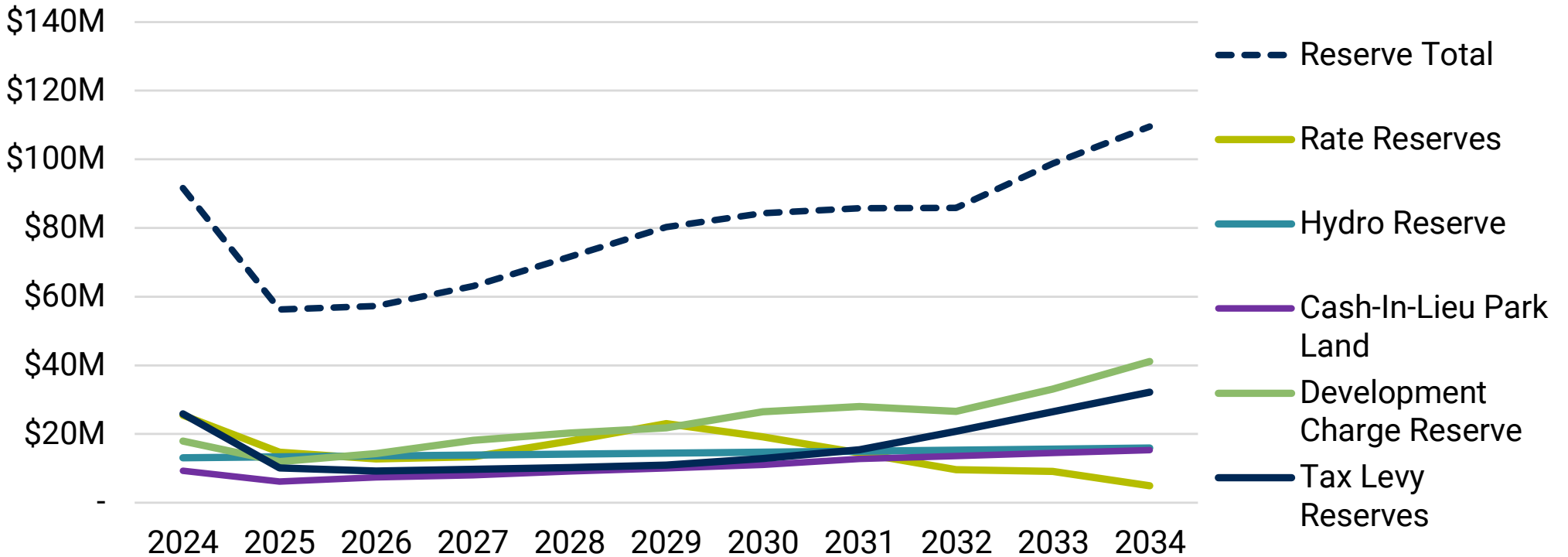
(\$000s)	Previously Approved Budget	2025 Budget		Capital Budget Authority Cash Flow			
		Capital Budget Authority*	Budget Change	Actuals to Dec/23	2024 Forecast	2025	2026+
<b>Asset Management Capital Programs</b>							
Facilities	5,387.0	7,037.0	1,650.0	1,247.9	1,279.4	4,509.7	-
Community Programs	283.4	656.4	373.0	66.9	58.5	531.0	-
Fleet	1,452.5	2,987.5	1,535.0	37.7	1,414.8	800.0	735.0
Parks	3,811.2	5,928.9	2,117.7	531.1	1,711.0	3,686.8	-
Public Works	2,102.3	3,195.0	1,092.7	134.6	622.5	2,437.8	-
Finance	8,672.8	10,622.8	1,950.0	5,988.4	1,502.9	1,731.5	1,400.0
IT Services	2,593.5	3,484.5	891.0	538.0	810.5	1,738.0	398.0
Roads	27,487.2	38,937.8	11,450.6	781.0	15,166.0	22,690.8	300.0
Storm Sewer	5,313.0	7,107.2	1,794.2	71.2	70.0	5,674.0	1,292.0
Water Wastewater	2,857.2	3,282.2	425.0	-	150.0	1,390.0	1,742.2
<b>Approved</b>	<b>59,960.2</b>	<b>83,239.4</b>	<b>23,279.2</b>	<b>9,396.7</b>	<b>22,785.7</b>	<b>45,189.7</b>	<b>5,867.3</b>

\* Includes all active project budgets, adjustments and new budget commitments

# ■ Reserve and debt management



# 10-year capital reserve balances



# Unfunded Capital Projects

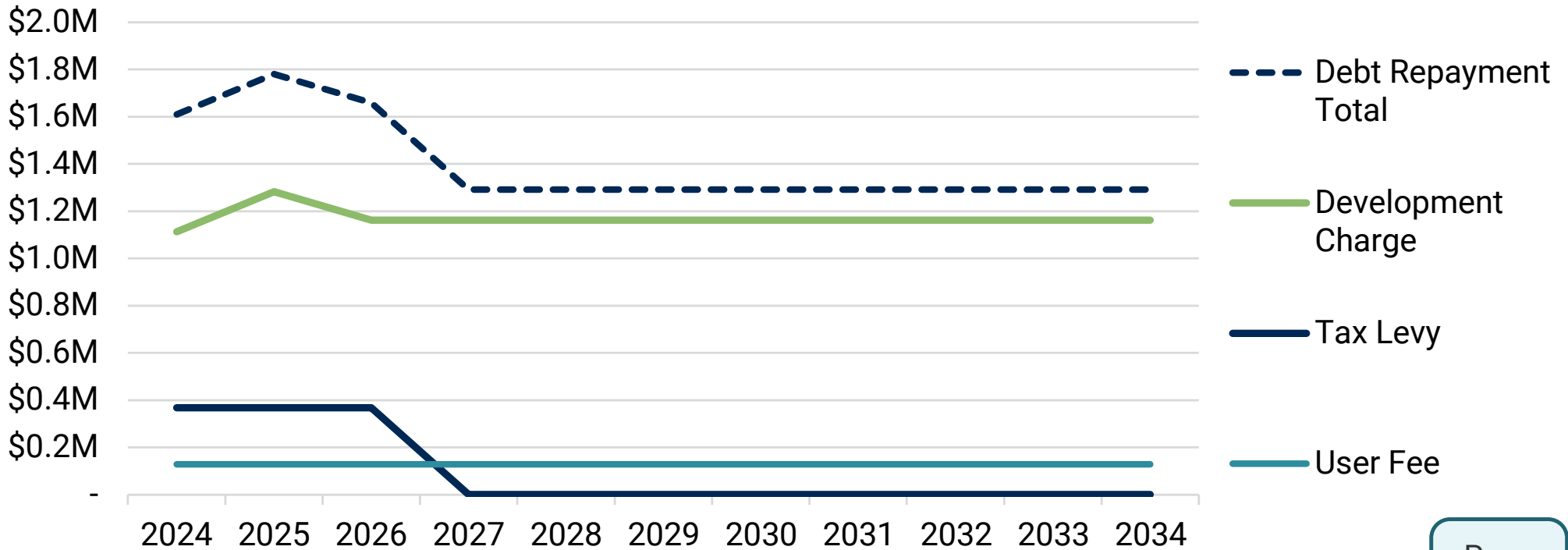


10-year capital plan, includes a new “unfunded” category for capital projects:

- Cousins Drive pedestrian underpass
- Underpass development north of St. John’s Sideroad at Yonge Street
- Promenade public parking solution
- Grade-separated crossing at Bayview/Rickard, Elderberry and at Beacon Hall

These projects are partially funded by DC’s. However, the funds for the non-DC funded portion are not available.

# Debt repayment in the 10-year plan



# Fiscal Strategy and the budget



## Capital planning

Identifying future asset management needs over the long-term



## Reserve management

Increasing reserve contributions to asset management to support service levels



## Debt management

Managing the timing difference between growth revenues and capital construction



## Revenue management

Managing a levy increase below inflation and mitigating budget pressures

# ■ Next steps



# Budget timeline

**Budget Published**

Oct 29  
Budget  
Published

30 Day  
Review  
Period Starts

**Council Review Period**

Nov 5  
Budget  
Presentation

Nov 11  
Town  
Departments

Nov 18  
Community  
Partners

Nov 21  
Amendments  
Due to Clerk

Nov 25  
Council  
Amendments

If no  
amendments  
Budget is  
adopted

**Mayor Veto Period**

10 Days Max  
Mayoral  
Declaration

If no veto  
Budget is  
adopted

**Council Veto Review**

15 Days Max  
Council  
Meeting