



TOWN OF AURORA

2022 Budget Overview

Community Services

November 8, 2021

2021 Accomplishments



- Continuation of Aurora Town Square Construction Project
- Completed customer service enhancements in recreation centres
- Completed numerous maintenance and capital projects in our facilities
- Received \$101,000 via Reconnect Festivals/Events grant to enhance event programming
- Aurora Museum and Archives documentary 'Swift and Bold – The Queen's York Rangers' was officially selected for the ROMA Cinema Doc Festival in Italy

Key 2022 Objectives



- Aurora Town Square construction with targeted completion date of Fall 2022
- Facility Condition Assessments will be completed to update the facility lifecycle information
- Completion of the Cultural Master Plan update and Public Art Master Plan
- Design and tender construction for SARC Gymnasium project
- Continue to build innovative partnerships in all areas of programming with a focus on diversity and inclusion to ensure we reach the broadest segment of the Community

Financial Summary



| \$000's | | Net Actual Results | | 2021 | 2021 | Budget |
|---------------------|----|--------------------|----------------|-----------------|-----------------|-----------------|
| | | 2019 | 2020 | Net Fcst* | Budget | 2022 |
| Expenditures | | 14,194.0 | 12,150.7 | 13,121.6 | 15,661.7 | 17,251.2 |
| Non-Tax Revenues | | (5,121.3) | (2,396.8) | (2,464.6) | (4,646.9) | (7,047.0) |
| Net Tax Levy | | 9,072.6 | 9,753.9 | 10,657.0 | 11,014.7 | 10,204.2 |
| % Tax Funded | | 64% | 80% | 81% | 70% | 59% |
| Net Budget Change | \$ | | 681.3 | 903.1 | 357.7 | (810.5) |
| | % | | 7.5% | 9.3% | 3.4% | (7.4%) |
| Approved Outlook | \$ | | | | | 10,633.9 |
| Change to Approved | \$ | | | | | (429.7) |

*Net forecast as of August 31, 2021

Proposed budget changes



| | 2022 | |
|--|-----------|-----------------|
| | FTE | \$000's |
| Starting Budget | 62 | 11,014.7 |
| 2021 Budget Approved Change | - | (380.8) |
| Changes to Multi-Year Budget: | | |
| Salary & Benefits adjustment for staffing changes and revised benefits rates | - | 66.7 |
| Adjustment to photocopier charges (corporate-wide adjustment) | - | (7.0) |
| Yonge Street properties lease revenues net of expenses | - | (307.5) |
| Department of National Defense lease finalized and not included in 2021 budget | - | (181.5) |
| Other facilities lease adjustments | - | (43.4) |
| Facilities expenditure adjustments | - | 7.8 |
| IVY charging stations | - | 26.3 |
| Mobile device app for ActiveNet | - | 6.0 |

Proposed budget changes Cont'd



| | 2022 | |
|---|-----------|-----------------|
| | FTE | \$000's |
| Increased costs to hold annual special events offset by an increase in grant funding for Canada celebrations. | - | 3.5 |
| Continue Saturday Night Fever on Yonge Street as an annual event (funded by grants in 2021 only) | - | 23.0 |
| Continue Cycle Aurora as an annual event | - | 4.0 |
| Sports Dome utilities covered by user fees | - | (19.8) |
| Various minor variances to expenditures and revenues | - | (7.7) |
| | - | (429.7) |
| Revised Budget Change | - | (810.5) |
| Proposed Net Budget | 62 | 10,204.2 |

COVID-19 Impacts

These costs are fully offset by safe recovery grant funding



| | 2022 \$000's |
|---|-----------------|
| Managing net revenue losses for community programs and events resulting from reduced capacity to meet physical distancing and other COVID protocols: | |
| Fitness programs, memberships and personal training | 137.0 |
| Aquatics programs net loss in revenue after savings in part-time salaries and other expenses | 117.0 |
| Children's programs | 70.0 |
| Seniors programs | 65.0 |
| Youth programs including public skating and shinney hockey | 30.0 |
| Special events | 11.0 |
| | 430.0 |

COVID-19 Impacts

These costs are fully offset by safe recovery grant funding



| | 2022 \$000's |
|---|-----------------|
| Managing facility revenue losses and maintaining clean spaces: | |
| Renegotiation of lease start dates deferred due to COVID | 157.5 |
| Additional costs for cleaning and contracted services to maintain facilities | 145.0 |
| Reduced room rental revenues | 29.9 |
| Reduced facilities advertising revenue | 2.2 |
| | 334.6 |
| Modified services to support community during the COVID-19 recovery and reduce in-person contacts: | |
| Continue the expanded Seniors Without Walls services | 37.5 |
| Fees to use online forms for camps | 10.0 |
| | 47.5 |
| 2022 Total Safe Recovery Funding for Community Services | 812.1 |

Additional COVID Pressure



- Changes to Facility COVID Procedures to include the use of 3rd party security contractors to undertake entry screenings
- Security contractors to be used for all evenings and weekends and during other peak times only
- Estimated incremental cost of \$61,100 to be funded fully through Safe Recovery grant funding

Recommendation: That \$61,100 be added to CMS' draft 2022 operating budget to be fully offset by an equivalent Safe Recovery grant contribution.