



# **2021 BUDGET SUBMISSION**

# 2021 Budget vs. Outlook

2021 Budget request for CYFS is \$412,348 less than the amount included in the original Outlook for 2021

- No additional hiring until new Fire Master Plan is in place (\$258,000 reduction in wages and benefits)
- Maintain Asset Replacement Fund contributions at 2020 level of \$1,399,600 (\$100,000 reduction)
- Addition of new cost recovery revenue (\$54,348 net of wages)



# Operating Budget Analysis

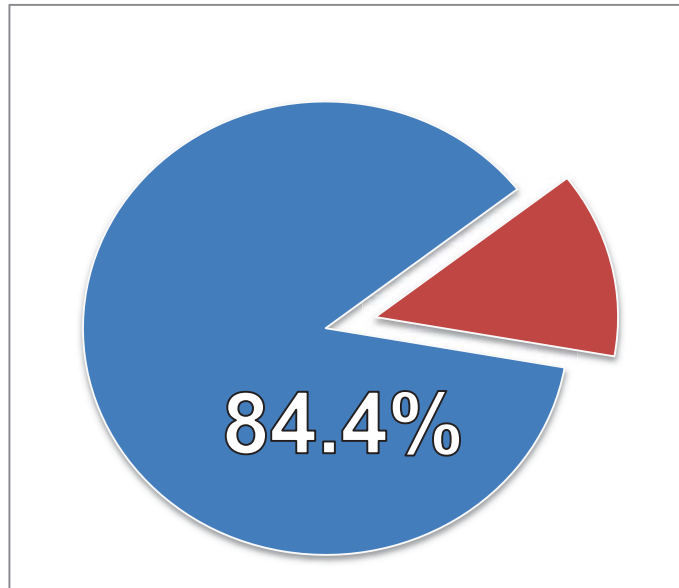
2021

Total Budget Request

\$28,864,310

Total Salaries and Wages

\$24,373,274



# 2021 Wages and Benefits

Account	2020 Budget	2021 Budget	Increase	%
Management Salaries	674,200	668,218	-5,982	-0.01%
Regular Wages	16,782,115	17,194,961	412,846	2.46%
Regular PT Wages	0	41,052	41,052	100%
Standby/Callback	36,513	0	-36,513	-100%
Overtime	210,630	217,143	6,513	3.09%
Lieu Time Paid	741,108	770,000	28,892	3.90%
Casual/Seasonal	28,688	18,000	-10,688	-37.26%
Payroll Benefits	5,348,923	5,463,900	114,977	2.15%
<b>Total</b>	<b>23,822,177</b>	<b>24,373,274</b>	<b>551,097</b>	<b>-27.67%</b>



# Other Operating Budget

Other Operating Expenses	2020 Budget	2021 Request	Actual Increase	%
Fuel	109,242	109,242	0	0%
Vehicle repairs & Maintenance	493,170	493,170	0	0%
Facilities repairs & Maintenance	124,848	127,571	2,723	2.2%
Dispatch Services Contract	463,590	449,500	-14,090	-3.0%
Support Cost Allocation	1,156,431	1,185,342	28,911	2.5%
Asset Replacement Fund	1,399,600	1,399,600	0	0%

22 line items have ZERO INCREASE

4 line items were REDUCED



# 2021 Capital Budget

	Budget Amount
Lifecycle replacement of Personal Protective Equipment	180,000
Replacement of Pumper (06-15)	750,000
Replacement of Equipment	100,000
Replacement of Platoon Chief vehicle	100,000
Station 4-5 (Fire Services Report 2019-28)	917,727
<b>Total New Requests</b>	<b>2,047,727</b>
Hazmat Truck (approved in 2019)	950,000
Replacement of Pumper (06-14) (approved in 2020)	750,000
Master Fire Plan (approved in 2019)	125,000
Station 4-5 (approved in 2016 to 2020)	8,926,701
<b>Total Previously Approved Requests</b>	<b>10,751,701</b>





# Budgeting in a COVID World

- In 2020 - \$79,000 to date for Personal Protective Equipment, cleaning supplies, etc.
- No specific provision in 2021 budget; however, there are general provisions available:
  - the contingency account
  - reserve for volatile expenditures



# 2021 Budget Highlights

- Original budget increase of \$883,000 reduced to \$470,652
- No growth dollars (awaiting new Fire Master Plan)
- ARF contributions remain at 2020 level
- Includes new cost recovery revenue
- 0.04% change in cost allocation results in a shift of \$12,000 in annual operating costs (increase to Aurora)





# Proudly Protecting Aurora and Newmarket



2020-11-11