

**Town of Aurora**  
**Budgeted Capital Spend vs. Actuals**  
as at December 31, 2021

Attachment 3

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Chief Administrative Office</b>					
12026 Organization Structural Review	\$ 36,569	\$ -	\$ 36,569	100.0 %	
12032 Resident Survey - 2019	30,000	-	30,000	100.0 %	
12037 Town of Aurora Website	44,144	-	44,144	100.0 %	
12042 Municipal Levels of Service Review	100,000	102,458	(2,458)	(2.5 %)	Project fully funded with Provincial grant.
<b>Chief Administrative Office Total</b>	<b>\$ 210,713</b>	<b>\$ 102,458</b>	<b>\$ 108,255</b>	<b>51.4 %</b>	
<b>Fire Services</b>					
<b>Property</b>					
21006 Fire HQ, Hall and Training Construction	\$ 10,764,954	\$ 7,127,093	\$ 3,637,861	33.8 %	Construction is now expected to be completed by mid-2022.
<b>Total Property</b>	<b>10,764,954</b>	<b>7,127,093</b>	<b>\$ 3,637,861</b>	<b>33.8 %</b>	
<b>Equipment</b>					
21106 Pumper for Fire Hall 4-5	410,000	-	410,000	100.0 %	Project completed in 2021. Awaiting billing from Town of Newmarket for \$407K.
21107 Fire Hall 4-5 Turn Out Gear	75,600	-	75,600	100.0 %	Project completed in 2021. Awaiting billing from Town of Newmarket for \$40K.
21109 Fire - Smaller Vehicles	26,900	-	26,900	100.0 %	
21114 Fire Master Plan - 2019	51,250	-	51,250	100.0 %	Project ongoing. Expected completion in 2022.
<b>Total Equipment</b>	<b>563,750</b>	<b>-</b>	<b>563,750</b>	<b>100.0 %</b>	
<b>Fire Services Total</b>	<b>\$ 11,328,704</b>	<b>\$ 7,127,093</b>	<b>\$ 4,201,611</b>	<b>37.1 %</b>	
<b>Operational Services</b>					
<b>Yard/Office</b>					
12041 89 Mosley St	12,582	3,129	9,453	75.1 %	
72285 JOC - Additional Work	\$ 745,019	\$ 37,092	707,927	95.0 %	Cold storage building is currently in design phase (95% complete) and construction will be completed in 2022.
<b>Total Yard/Office</b>	<b>757,601</b>	<b>40,221</b>	<b>\$ 717,380</b>	<b>94.7 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Operations</b>					
31151 Streetlights	14,827	-	14,827	100.0 %	
34004 Safety Railing - Yonge St north of Orchard Heights	375,578	402,755	(27,177)	(7.2 %)	Additional funding provided from project #34005 for work within scope and contingency.
34005 Traffic Protection Guide Rail - Kennedy St W.	100,000	68,844	31,156	31.2 %	Funding transfered to Safety Railing - project #34004.
34007 Webster Drive Curb/Road Drainage Repair	65,000	8,729	56,271	86.6 %	Final invoice paid in April 2022 for #38K.
34008 Roads Operations Infrastructure Inspection, Repair and Maintenance Program	180,576	48,848	131,728	72.9 %	To continue in 2022. Two retaining walls will be repaired in 2022.
34616 Side Walk /Engineered Walkway Reconstruction	171,916	163,022	8,894	5.2 %	
34713 Street Light Pole Identification	25,124	1,568	23,556	93.8 %	
42073 Stormwater Pond Maintenance Program - 2019	105,450	136,425	(30,975)	(29.4 %)	Completed. 2021 cash flows were \$30,975 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
43039 Backflow Prevention Program	4,458	-	4,458	100.0 %	
43057 Installation of Backflow Prevention Meters in Town Facilities	125,000	-	125,000	100.0 %	Project in progress, to be completed in Fall 2022.
<b>Total Operations</b>	<b>1,167,929</b>	<b>830,191</b>	<b>\$ 337,738</b>	<b>28.9 %</b>	
<b>Parks</b>					
72281 AFLC - Skate Park Reconstruction	554,465	12,924	541,541	97.7 %	Council report on options for repair in Q1 2023.
73085 Arboretum Development	134,931	50,056	84,875	62.9 %	COVID-19 delayed planned projects - to be completed in 2022.
73107 Former Kwik Kopy Trail Connection	341,072	508,877	(167,805)	(49.2 %)	2021 cash flows were \$167,805 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
73119 Street /Park Tree Planting Contract	118,292	21,884	96,408	81.5 %	The remaining approved CBA of \$96,408 will be spent in 2022.
73134 Parks/ Trails Signage Strategy Study & Implementation	242,341	31,892	210,449	86.8 %	Trails portion of this project will be completed in 2022. Parks portion will be completed in 2023.
73147 Trail Construction as per Trail Master Plan	50,206	17,956	32,250	64.2 %	Project to be completed in 2022
73160 Emerald Ash Borer Management Program	435,290	348,625	86,665	19.9 %	The remaining approved CBA of \$86,665 will be spent in 2022.

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
73169 David Tomlinson Nature Reserve (Phase 1-5)	2,460,549	51,886	2,408,663	97.9 %	The remaining approved CBA of \$2,408,663 will be spent in 2022 and 2023.
73175 Walkway Lights - Graham Parkette	60,000	-	60,000	100.0 %	The remaining approved CBA of \$60,000 will be spent in 2022.
73177 Regionally Approved Pedestrian Underpasses	242,394	38,939	203,455	83.9 %	The project was completed in 2021 and was under budget by \$203K.
73192 Board Walk Resurface McKenzie Marsh	600,000	-	600,000	100.0 %	\$335K of approved budget authority will be spent in 2022 and 2023, with estimated savings of \$275K.
73215 Playground Replacement, Walkway Repaving- L Willson Park	180,000	73,195	106,805	59.3 %	The remaining approved CBA of \$106,805 will be spent in 2022.
73232 Trail/Playground Re-design - Jack Wood Park	102,400	-	102,400	100.0 %	This is no longer required and \$102,400 in approved CBA will not be spent.
73240 Walkway/Basketball Repaving- Tamarac Park	30,000	-	30,000	100.0 %	
73242 Reconstruction of Fleury Park Washroom Facility	425,048	235,461	189,587	44.6 %	The remaining approved CBA of \$189,587 will be spent in 2022.
73247 Trail Construction (Pandolfo/Glen Ridge development area)	100,000	35,022	64,978	65.0 %	The remaining approved CBA of \$64,978 will be spent in 2022.
73260 Environmental Monitoring of 2C Lands	98,058	8,548	89,510	91.3 %	10 year project, in year 8 of monitoring.
73287 Hallmark Lands - Baseball Diamonds	3,647,755	2,479,581	1,168,174	32.0 %	The remaining approved CBA of \$1,168,174 will be spent in 2022.
73290 Tree Inventory	4,648	2,605	2,043	44.0 %	
73292 Picnic Tables/Benches/Garbage Receptacles	23,395	20,042	3,353	14.3 %	
73296 Trails - Joseph Hartman Trail Connection (DG Group)	299,877	135,122	164,755	54.9 %	The remaining approved CBA of \$164,755 will be spent in 2022.
73299 Non - Programmed Park in 2C	1,488,357	27,485	1,460,872	98.2 %	Project required additional funding approved in May 2022, project to be awarded and construction to start in 2022 with completion in 2023.
73315 Sheppards Bush Parking Lot Resurface	250,000	-	250,000	100.0 %	The remaining approved CBA of \$250,000 will be spent in 2022.
73323 Mattamy Phase 4/5 Trail	100,000	-	100,000	100.0 %	The remaining approved CBA of \$100,000 will be spent in 2022.
73327 DeGraaf Cres Trail	75,000	-	75,000	100.0 %	The remaining approved CBA of \$75,000 will be spent in 2022.
81016 Aurora Promenade Streetscape Design & Implementation Plan Capital Works	471,832	26,509	445,323	94.4 %	Streetscape report from consultant will be prepared and presented to Council in 2023.
<b>Total Parks</b>	<b>12,535,910</b>	<b>4,126,609</b>	<b>\$ 8,409,301</b>	<b>67.1 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Fleet Management</b>					
24023 Cameras for Parking Enforcement	60,000	53,120	6,880	11.5 %	Project complete, lower than budget due to market value of tender bids.
34440 Roads - 6 Ton Diesel Dump with Sander (#33-20)	-	263,904	(263,904)	n/a	2021 cash flows were \$263,904 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
34441 Roads - Street Sweeper (#40-21)	305,000	288,266	16,734	5.5 %	Project complete, lower than budget due to market value of tender bids.
34188 Trackless Sidewalk Snow Blower Attachment	150,000	-	150,000	100.0 %	This equipment is no longer required and \$150,000 in approved CBA will not be spent.
34432 Roads - 2 Ton (#24-21)	90,000	-	90,000	100.0 %	Delivery delayed to 2022.
71060 Facilities - 1/2 ton Truck (New)	45,000	-	45,000	100.0 %	Delivery delayed to 2022.
71136 Parks - 1 Ton Pick Up Crew Cab (#203-21)	62,800	-	62,800	100.0 %	Delivery delayed to 2022.
<b>Total Fleet Management</b>	<b>712,800</b>	<b>605,290</b>	<b>\$ 107,510</b>	<b>15.1 %</b>	
<b>Operational Services Total</b>	<b>\$ 15,174,240</b>	<b>\$ 5,602,311</b>	<b>\$ 9,571,929</b>	<b>63.1 %</b>	
<b>Community Services</b>					
<b>Economic Development</b>					
12044 Aurora Economic Development Corporation Marketing Campaign	20,000	-	20,000	100.0 %	This project is complete. Actual expenses of \$20K were posted to the Operating Budget.
<b>Total Economic Development</b>	<b>20,000</b>	<b>-</b>	<b>\$ 20,000</b>	<b>100.0 %</b>	
<b>Leisure Services</b>					
73324 Pet Cemetery Restoration	29,415	14,109	15,306	52.0 %	
73329 Building Condition Assessment & Energy Audits	175,000	9,864	165,136	94.4 %	Consulting services in 2021 only. This study will now be completed in 2022.
<b>Total Leisure Services</b>	<b>204,415</b>	<b>23,973</b>	<b>\$ 180,442</b>	<b>88.3 %</b>	
<b>Programs</b>					
74007 AFLC Fitness Equipment Replacement	18,689	-	18,689	100.0 %	
74015 Cultural Services Master Plan	44,134	660	43,474	98.5 %	
74017 Aurora Sports Hall of Fame	1,926	-	1,926	100.0 %	
74019 Active Net Scan System	20,000	5,511	14,489	72.4 %	
<b>Total Programs</b>	<b>84,749</b>	<b>6,171</b>	<b>\$ 78,578</b>	<b>92.7 %</b>	

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<b>Facilities</b>					
72113 New Recreation Facility-Aquatic center	1,310,794	-	1,310,794	100.0 %	\$2.3M in approved budget authority remaining.
72146 215 Industrial Parkway Exterior Works (Roof and Front Door System)	138,334	-	138,334	100.0 %	Project is out for tender and will be complete by 2022.
72172 ACC- Sport Flooring	73,900	-	73,900	100.0 %	Some scope of work will be complete in 2022. Full CBA will not be spent.
72201 Work Station Refresh Carpet Paint (2021 Budget Conditionally Approved)	514,744	85,834	428,910	83.3 %	The remaining approved CBA of \$423,888 will be spent in 2022 (\$250K) and 2023 (\$173,888)
72204 Security Audit & Implementation	460,313	-	460,313	100.0 %	The remaining approved CBA of \$460,313 will be spent in 2022 (50%) and 2023 (50%).
72206 Back Up Generation for Evacuation Centre	50,000	-	50,000	100.0 %	The remaining approved CBA of \$50,000 will be spent in 2022.
72213 ASC - LED Lighting	45,828	29,054	16,774	36.6 %	Project complete.
72223 Electric Vehicle (EV) Charging Stations at Aurora Town Square	13,800	10,583	3,217	23.3 %	
72226 AFLC HVAC Arena	120,016	-	120,016	100.0 %	Project complete. AFLC requires further investigation and mechanical consultant review in 2022. Approved CBA to be transferred to project #72263 in 2022 within Facilities capital program.
72263 SARC - Cooling Evaporator Tower	90,000	20,726	69,274	77.0 %	Project in progress, to be completed in 2022.
72283 SARC - Replacement of Pylon Sign Message Board	47,761	1,323	46,438	97.2 %	Project in progress, to be completed in 2022.
72297 ACC - Ice Resurfacer Room Heater	16,379	-	16,379	100.0 %	
72302 AFLC - Replacement of Arena Seating	51,200	-	51,200	100.0 %	The remaining approved CBA of \$51,200 will be spent in 2022.
72305 SARC - West Roof Area - Window Sealant	10,200	-	10,200	100.0 %	
72323 SARC - Repair of concrete walkways	20,000	-	20,000	100.0 %	
72324 AFLC - Replace hollow metal doors & exterior exit doors	55,000	-	55,000	100.0 %	Project in progress, to be completed in 2022.
72328 AFLC - Replace built up roofing above Arena dressing rooms	90,100	-	90,100	100.0 %	The remaining approved CBA of \$90,100 will be spent in 2023.
72340 ACC - Reseal exterior windows	13,500	-	13,500	100.0 %	
72342 ACC - Replace thermoplastic membrane roofing	-	-	-	n/a	
72346 ACC - Reseal concrete floors	28,700	-	28,700	100.0 %	
72372 215 Industrial - Refurbishment of Generator	50,000	6,937	43,063	86.1 %	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
72381 CYFS 4-3 - Replace windows	28,800	-	28,800	100.0 %	
72393 ASC - Replacement of roofing sections	-	-	-	n/a	
72404 Town Hall - Replacement of exterior entrance doors	16,500	10,408	6,092	36.9 %	Project complete.
72405 Town Hall - Replacement of roof sections and Skylight Sealant	243,716	-	243,716	100.0 %	The remaining approved CBA of \$243,716 will be spent in 2022 (\$100K) and 2023 (\$143,716)
72410 SARC - 7500sqft. Gymnasium MPR Admin.	-	35,274	(35,274)	n/a	Project in progress. 2021 cash flows were \$35,274 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
72419 Town Hall - Repair of concrete/stone walkways	33,500	-	33,500	100.0 %	
72441 AFLC - Pool Boiler Replacement	150,000	-	150,000	100.0 %	Under review by Consultants.
72443 AFLC - Pylon Sign	57,456	5,342	52,114	90.7 %	Project in progress, to be completed in 2022.
72445 CYFS - Firehall 4-3 Pylon Sign	30,000	49,354	(19,354)	(64.5 %)	Complete. Project came in over budget and there were unforeseen electrical conditions on site during installation.
72448 Town Hall - Interior Conversion to LED	87,572	85,180	2,392	2.7 %	Complete
72449 SARC - Interior LED Retrofit	21,961	27,721	(5,760)	(26.2 %)	Complete. 2021 cash flows were \$5,760 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
72450 SARC - Low-E Ceiling - Arenas	-	-	-	n/a	
72452 Energy and Demand Management Plan Implementation	100,000	-	100,000	100.0 %	In progress
72453 Unplanned - Emergency Repairs Contingency	146,557	47,877	98,680	67.3 %	Funding to be used if required.
72454 Victoria Hall - Accessible Ramp - Accessibility Plan Implementation	20,000	-	20,000	100.0 %	
72457 Lane Ropes for SARC & AFLC and new diving board at SARC	75,000	16,276	58,724	78.3 %	Complete
72459 Facilities Study	90,000	-	90,000	100.0 %	In progress
72460 Aurora Sports Dome Retrofit	-	-	-	n/a	
72469 COVID-19 Related Facility Improvements	72,550	-	72,550	100.0 %	Project in progress, to be completed in 2022.
74021 SARC - Comprehensive Sound/Audio/Public Address System Upgrade	45,200	2,544	42,656	94.4 %	Project in progress, to be completed in 2022.
81019 Aurora Town Square	33,267,317	14,755,460	18,511,857	55.6 %	In progress
<b>Total Facilities</b>	<b>\$ 37,686,698</b>	<b>15,189,893</b>	<b>22,496,805</b>	<b>59.7 %</b>	
<b>Community Services Total</b>	<b>\$ 37,995,862</b>	<b>\$ 15,220,037</b>	<b>\$ 22,775,825</b>	<b>59.9 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Planning &amp; Development Services</b>					
<b>Environment/ Waste</b>					
42810 Climate Change Adaptation Plan	100,000	49,129	50,871	50.9 %	Plan preparation ongoing. To be completed in 2022/2023.
<b>Total Environment/ Waste</b>	<b>100,000</b>	<b>49,129</b>	<b>\$ 50,871</b>	<b>50.9 %</b>	
<b>Water</b>					
43040 Water Hydraulic Model for the Town	17,512	-	17,512	100.0 %	
43048 St John's Sdrd - Leslie to 2C	246,297	-	246,297	100.0 %	This contract is managed by York Region. Aurora was expecting to pay its contribution in 2021, however, the Region has not issued any invoices in 2021.
<b>Total Water</b>	<b>263,809</b>	<b>-</b>	<b>\$ 263,809</b>	<b>100.0 %</b>	
<b>Storm Sewer</b>					
42059 Storm Sewer Reserve Fund and Rates Study	102,308	-	102,308	100.0 %	The remaining approved CBA of \$102,308 will be spent in 2022 (50%) and 2023 (50%).
42064 Storm Sewer Outlet Cleanup	991,342	468,569	522,773	52.7 %	Additional works to be completed in 2022 regarding the butternut tree compensation planting and to address some deficiencies during the warranty period.
42066 Damaged Storm Pipe off Henderson Dr	3,896,064	39,052	3,857,012	99.0 %	Construction work will be completed in 2023. Waiting on York Region to complete their works first.
42067 Storm Outfall Erosion at Mill Street	59,661	1,347	58,314	97.7 %	Completed under budget.
42072 Vandorf Sideroad Culvert and Ditch Repair	49,229	-	49,229	100.0 %	Completed under budget.
42075 Performance Monitoring of LID Controls	83,950	77,067	6,883	8.2 %	
42079 Devlin Place Stream Rehabilitation	119,457	94,172	25,285	21.2 %	
42080 Jones Court Stream Rehabilitation	150,000	45,201	104,799	69.9 %	Design ongoing. Construction to be completed in 2023.
42083 Willow Farm Lane Stream Rehabilitation	140,630	77,018	63,612	45.2 %	Design ongoing. Construction to be completed in 2023.
<b>Total Storm Sewer</b>	<b>5,592,641</b>	<b>802,426</b>	<b>\$ 4,790,215</b>	<b>85.7 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Roads</b>					
31054 Road Resurfacing - Ind Pkwy S (Engelhard to Yonge), Vandorf (Ind Pwy S - Bayview)	363,749	(27,451)	391,200	107.5 %	Project in warranty phase, some deficiencies still to be addressed. To be closed in 2022.
31056 Bloomington Sdrd - Bathurst to Yonge - Sidewalk/ Bikeway/ Illumination	274,693	-	274,693	100.0 %	This contract is managed by York Region. Aurora was expecting to pay its contribution in 2021, however, the Region has not issued any invoices in 2021.
31101 Reconstruction - Vandorf Sdrd (Sections)	52,692	4,792	47,900	90.9 %	Some deficiencies related to road settlement still need to be addressed.
31108 Reconstruction - Algonquin Crescent and Haida Drive (Sections)	554,776	-	554,776	100.0 %	Completed under budget.
31109 Reconstruction - Kennedy St W & Temperance St	162,126	(36,311)	198,437	122.4 %	Completed under budget.
31113 M & O and Underground Infrastructure Rehabilitation - Murray Dr, Kennedy St W, Pinehurst Crt. Wiles Crt.	2,286,652	1,246,375	1,040,277	45.5 %	To be completed by November 2022.
31114 Reconstruction - Ransom Court and Ransom Street	667,341	-	667,341	100.0 %	This is no longer required and \$667,341 in approved CBA will not be spent.
31116 Road Resurfacing - Dunning Ave, Edward St, Golf Links Dr, Ind Pkwy S, McClellan Way, Orchard Hts. Blvd, Tamarac Trail, Yonge St S	712,324	-	712,324	100.0 %	Under warranty. Completed under budget.
31118 Reconstruction- Browning Crt, Johnson Rd, Holman Cres, Baldwin Rd	494,453	435,486	58,967	11.9 %	Under warranty, plus \$25K for as-built preparations. To be completed in 2022.
31119 Reconstruction- Adair Dr, Bailey Cres, Davidson Rd., Harriman Rd.	276,800	96,033	180,767	65.3 %	Awaiting final invoice and additional works for street lighting in 2022.
31124 Henderson Dr. - Wildlife Passage	166,190	66,534	99,656	60.0 %	The remaining approved CBA of \$99,656 will be spent in 2022.
31126 M & O - Harmon Ave, Orchard Hts Blvd., Whispering Pine Trail	438,428	-	438,428	100.0 %	Under warranty. Completed under budget.



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31134 Road Resurfacing - Yonge St (Golf Links - Orchard Hts)	486,465	7,836	478,629	98.4 %	Under warranty. Completed under budget.
31140 Road Resurfacing - Archerhill Crt, Jarvis Ave, Gilbert Dr, Westview Dr, McClellan Way	249,569	-	249,569	100.0 %	Under warranty. Completed under budget.
31175 Parking Lot Rehabilitation Study	120,409	37,942	82,467	68.5 %	Completed under budget.
31177 Recon - Vandorf Sdrd - Monkman Crt - Carisbrooke Cir.	947,783	1,334,152	(386,369)	(40.8 %)	Completed in 2021. 2021 cash flows were \$386,369 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
31178 Reconstruction of Poplar Crescent	3,853,779	38,992	3,814,787	99.0 %	Construction in 2023.
31199 Road Resurfacing - Gurnett St., Kennedy St. E., Victoria St.,	250,000	47,588	202,412	81.0 %	Construction in 2023/2024.
31217 Construction of Median at Yonge Street & Ridge Road	150,000	-	150,000	100.0 %	The remaining approved CBA of \$150,000 will be spent in 2022.
31243 Long Term Remediation for the Pavement Heave Over Vandorf Culvert West of Bayview	230,000	-	230,000	100.0 %	The remaining approved CBA of \$230,000 may be spent in 2022.
34006 Pave Snow Storage Facility - Lambert Willson Park	850,000	828,012	21,988	2.6 %	Project is underway, substantial completion by December 2022.
<b>Total Roads</b>	<b>13,588,229</b>	<b>4,079,980</b>	<b>\$ 9,508,249</b>	<b>70.0 %</b>	
<b>Traffic</b>					
34518 Pedestrian Crossings as per 2019 DC Study	67,209	19,495	47,714	71.0 %	Works to continue in 2022.
34519 Traffic Calming as per 2019 DC Study	97,808	36,145	61,663	63.0 %	Works to continue into 2022.
34527 Yonge/Wellington Intersection Improvements	448,533	55,093	393,440	87.7 %	Project will be substantially completed in 2022.
34533 Traffic Calming Measures in School Zones	17,049	-	17,049	100.0 %	
34562 Active Transportation Master Plan	150,000	4,743	145,257	96.8 %	To be completed by Fall 2022.
<b>Total Traffic</b>	<b>780,599</b>	<b>115,476</b>	<b>\$ 665,123</b>	<b>85.2 %</b>	

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<b>Sidewalks</b>					
34610 S/W, Multi-use Trail and Illumination - Leslie St - Wellington St. to Don Hillock Dr	182,836	91,978	90,858	49.7 %	Completed under budget.
34620 S/W, Multi-use Trail and Illumination - Leslie St. - Wellington St. E to State Farm	361,580	291,663	69,917	19.3 %	Completed under budget.
34626 Sidewalk Construction on Kitimat	45,971	-	45,971	100.0 %	Completed under budget.
34635 S/W, Multi-use Trail and Illumination - St. John Sdrd - Bayview to Leslie	73,599	31,301	42,298	57.5 %	Project will continue in 2022.
34637 S/W - Leslie St - 600 m north of Wellington to N Town Limit	321,467	(119,855)	441,322	137.3 %	To be completed in Summer 2023.
<b>Total Sidewalks</b>	<b>985,453</b>	<b>295,087</b>	<b>\$ 690,366</b>	<b>70.1 %</b>	
<b>Streetlights</b>					
34707 Lighting Upgrade - Wellington, Berczy to West of Mary	398,922	-	398,922	100.0 %	Completed under budget.
<b>Total Streetlights</b>	<b>398,922</b>	<b>-</b>	<b>\$ 398,922</b>	<b>100.0 %</b>	
<b>Studies</b>					
81001 Official Plan Review/Conformity to Places to Grow	97,585	168,694	(71,109)	(72.9 %)	To be completed in 2024. 2021 cash flows were \$71,109 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
81032 Town Wide Green Development Guidelines	25,000	36,122	(11,122)	(44.5 %)	2021 cash flows were \$11,122 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
<b>Total Studies</b>	<b>122,585</b>	<b>204,816</b>	<b>\$ (82,231)</b>	<b>(67.1 %)</b>	
<b>Community Planning</b>					
81027 Municipal Heritage Register Review and Update	54,612	64,815	(10,203)	(18.7 %)	2021 cash flows were \$10,203 higher than planned capital spend for 2021, however, project spending remained within approved CBA.
<b>Total Community Planning</b>	<b>54,612</b>	<b>64,815</b>	<b>\$ (10,203)</b>	<b>(18.7 %)</b>	
<b>240 Building</b>					
24014 Digital Plan Review and E-Permit Applications	91,897	80,219	11,678	12.7 %	
<b>Total 240 Building</b>	<b>91,897</b>	<b>80,219</b>	<b>11,678</b>	<b>12.7 %</b>	
<b>Planning &amp; Development Total</b>	<b>\$ 21,978,747</b>	<b>\$ 5,691,948</b>	<b>\$ 16,286,799</b>	<b>74.1 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Finance</b>					
14012 Financial System	\$ 374,000	\$ 51,000	323,000	86.4 %	In 2021 the project went through the RFP process, contract negotiation occurred in the beginning of 2022 and resulted in a report to Council revising the total budget. Planned expenditures will commence in June 2022 and are anticipated to be incurred over a 12 month period.
14077 Community Benefit Charge Study and DC update	50,000	18,375	31,625	63.3 %	
14080 Procurement Modernization	65,000	59,932	5,068	7.8 %	
14087 Town of Aurora-Second Generation Asset Management Plan	70,000	71,232	(1,232)	(1.8 %)	Project complete.
43038 Water Meter Replacement Program	571,295	85,275	486,020	85.1 %	2021 expenditures were delayed due to the COVID-19 pandemic. Project will continue as planned for 2022 through 2024.
43055 Advanced Metering Infrastructure	1,500,000	-	1,500,000	100.0 %	Contract was still under negotiation in 2021 and has been signed in early 2022. The planned spend is anticipated to be incurred in 2022 and 2023.
<b>Finance Total</b>	<b>\$ 2,630,295</b>	<b>\$ 285,814</b>	<b>\$ 2,344,481</b>	<b>89.1 %</b>	
<b>Corporate Services</b>					
<b>Legal Services</b>					
13020 Appraisal of Town Buildings - 2019	\$ 8,974	\$ -	\$ 8,974	100.0 %	
13026 Risk Management (Conditionally Approved 2022)	30,000	11,702	18,298	61.0 %	
<b>Total Legal Services</b>	<b>38,974</b>	<b>11,702</b>	<b>\$ 27,272</b>	<b>70.0 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>Human Resources</b>					
13015 Employee Engagement Survey - 2020	32,033	1,587	30,446	95.0 %	
13018 Human Resources Information/Payroll System	225,483	105,357	120,126	53.3 %	We have implemented the foundational part of our HRIS system which allows us to keep all the records, process payroll, run reports but there are several other modules that have yet to be implemented and were part of the procurement award. These include Applicant Tracking System, onboarding module, performance evaluation and a learning management system that was discussed but not finalized. We are currently planning to implement two more modules this year which will likely require half of the remaining funds and the rest likely to be used in 2023.
13021 Diversity and Inclusion Strategy Consultant	30,000	33,072	(3,072)	(10.2 %)	Project complete.
13027 Job Hazard Assessments	30,000	-	30,000	100.0 %	
<b>Total Human Resources</b>	<b>317,516</b>	<b>140,016</b>	<b>\$ 177,500</b>	<b>55.9 %</b>	
<b>Strategic Initiatives</b>					
12016 Customer Experience Plan (CEP)	111,591	(224)	111,815	100.2 %	Delays due to COVID-19. Will be completed in 2022/2023.
13011 Business Continuity Management Program	46,809	-	46,809	100.0 %	Delays in project procurement have deferred expenditures to 2022
<b>Total Strategic Initiatives</b>	<b>158,400</b>	<b>(224)</b>	<b>\$ 158,624</b>	<b>100.1 %</b>	
<b>Bylaw</b>					
24015 Radios for By-Law Officers	35,264	-	35,264	100.0 %	
24016 Animal Control Start Up	23,070	20,847	2,223	9.6 %	
<b>Total Bylaw</b>	<b>58,334</b>	<b>20,847</b>	<b>\$ 37,487</b>	<b>64.3 %</b>	

	Planned/Budgeted Capital Spend for 2021	2021 Actuals	Variance (\$)	(%)	Variance Explanation
<b>IT Department</b>					
14047 Computer & Related Infrastructure Renewal	641,055	354,480	286,575	44.7 %	Delays in procuring goods due to supply chain issues and delays in completing Phase 2 of Ethernet Switch Refresh project which will now occur in 2022.
14058 Project Management Software	25,000	-	25,000	100.0 %	
14068 Wireless Upgrades and Enhancements	74,011	-	74,011	100.0 %	Delay in purchase of ARUBA controller. The remaining approved CBA of \$74,011 will be spent in 2022 and 2023.
14070 Boardroom Audio/Video Equipment	100,000	6,375	93,625	93.6 %	The remaining approved CBA of \$93,625 will be spent in 2022 and 2023.
14072 Cityview Portal Implementation	92,100	-	92,100	100.0 %	The remaining approved CBA of \$92,100 will be spent in Summer 2022 once contract is signed.
14073 Information Technology Strategic Plan Implementation - Studies and Other	208,310	3,778	204,532	98.2 %	The remaining approved CBA of \$204,532 will be spent in 2022, 2023 and 2024.
14075 Business Process Automation and Data Integration	250,500	20,963	229,537	91.6 %	The remaining approved CBA of \$229,537 will be spent in 2022, 2023 and 2024.
14076 Digital Education Program	25,000	-	25,000	100.0 %	
14082 Data Centre Upgrades - Cybersecurity	60,000	4,134	55,866	93.1 %	Waiting for results from consultant to determine what to purchase. The remaining approved CBA of \$55,866 will be spent in 2022.
14085 Migration to Cityview Workspace	100,000	72,390	27,610	27.6 %	
14089 Business Intelligence	50,000	-	50,000	100.0 %	The remaining approved CBA of \$50,000 will be spent in 2022 and 2023.
24013 CityView Portal	100,000	21,471	78,529	78.5 %	The project is currently in progress and is scheduled to complete in Q2 of 2022.
81025 GIS Scanner	10,000	-	10,000	100.0 %	
<b>Total IT Department</b>	<b>1,735,976</b>	<b>483,591</b>	<b>\$ 1,252,385</b>	<b>72.1 %</b>	
<b>Access Aurora</b>					
12002 Accessibility Plan Implementation	232,276	31,413	200,863	86.5 %	Revisions to provincial regulations impacted implementation timelines.
12025 Customer Relationship Management (CRM)	47,986	-	47,986	100.0 %	
13023 Access Aurora Telephony Project	12,328	-	12,328	100.0 %	
<b>Total Access Aurora</b>	<b>292,590</b>	<b>31,413</b>	<b>261,177</b>	<b>89.3 %</b>	
<b>Corporate Services Total</b>	<b>\$ 2,601,790</b>	<b>\$ 687,345</b>	<b>\$ 1,914,445</b>	<b>73.6 %</b>	
<b>Total Capital Projects</b>					
	<b>\$ 91,920,351</b>	<b>\$ 34,717,006</b>	<b>\$ 57,203,345</b>	<b>62.2 %</b>	