

Town of Aurora
Budgeted Capital Spend vs. Actuals
as at April 30, 2022

Attachment 3

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Office of the Chief Administrative Officer					
12026 Organization Structural Review	\$ 63,138	\$ 20,000	\$ 43,138	68.3 %	
12032 Resident Survey	30,000	30,000	-	-	
12037 Town of Aurora Website	44,144	-	44,144	100.0 %	
12042 Municipal Levels of Service Review	(2,458)	-	(2,458)	(100.0 %)	Project complete. Project spend exceeded approved CBA by \$2,458, however, this overage is fully covered by Provincial grant funding.
Chief Administrative Office Total	\$ 134,824	\$ 50,000	\$ 84,824	62.9 %	
Fire Services					
Property					
21006 Fire HQ, Hall and Training Construction	\$ 3,637,861	\$ 3,637,861	\$ -	-	Construction is expected to be completed in 2022.
Total Property	3,637,861	3,637,861	\$ -	-	
Equipment					
21106 Pumper for Fire Hall 4-5	410,000	407,330	2,670	0.7 %	Project complete. Awaiting billing from Town of Newmarket for \$407K.
21107 Fire Hall 4-5 Turn Out Gear	75,600	39,816	35,784	47.3 %	Project complete. Awaiting billing from Town of Newmarket for \$40K.
21114 Fire Master Plan - 2019	51,250	51,250	-	-	Project ongoing. Expected completion in 2022.
Total Equipment	536,850	498,396	38,454	7.2 %	
Fire Services Total	\$ 4,174,711	\$ 4,136,257	\$ 38,454	0.9 %	
Operational Services					
Yard/Office					
12041 89 Mosley St	\$ 9,453	216,128	(206,675)	(2,186.3 %)	Settlement of claim made by project contractor. Project complete - to be closed.
72285 JOC - Additional Work	707,927	\$ 120,000	587,927	83.0 %	Cold storage building to be completed in 2023.
Total Yard/Office	717,380	336,128	\$ 381,252	53.1 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Operations					
31151 Streetlights	14,827	14,827	-	-	
34005 Traffic Protection Guide Rail - Kennedy St W.	19,156	-	19,156	100.0 %	Project complete - to be closed.
34007 Webster Drive Curb/Road Drainage Repair	56,271	38,259	18,012	32.0 %	Project complete - to be closed.
34008 Roads Operations Infrastructure Inspection, Repair and Maintenance Program	331,728	331,728	-	-	
34616 Side Walk /Engineered Walkway Reconstruction	158,894	158,894	-	-	
34713 Street Light Pole Identification	23,556	5,000	18,556	78.8 %	Signs installed by Town instead of by Contractor, therefore, savings expected.
Total Operations	604,432	548,708	\$ 55,724	9.2 %	
Parks					
72281 AFLC - Skate Park Reconstruction (Conditionally Approved 2022)	541,541	25,000	516,541	95.4 %	Council report on options for repair in Q1 2023.
73085 Arboretum Development	84,875	84,875	-	-	
73119 Street /Park Tree Planting Contract	96,408	96,408	-	-	
73134 Parks/ Trails Signage Strategy Study & Implementation	88,108	50,000	38,108	43.3 %	Remaining Trails signage to be completed by end of 2023.
73147 Trail Construction as per Trail Master Plan	32,250	32,250	-	-	
73160 Emerald Ash Borer Management Program	86,665	86,665	-	-	
73169 David Tomlinson Nature Reserve (Phase 1-5)	2,408,663	1,200,000	1,208,663	50.2 %	Awaiting approvals from the Department of Fisheries & Oceans and LSRCA signoff before the project can proceed. Expecting to spend the remaining approved CBA of \$1,208,663 in 2023.
73175 Walkway Lights - Graham Parkette	60,000	60,000	-	-	
73192 Board Walk Resurface McKenzie Marsh	600,000	255,000	345,000	57.5 %	\$100K of approved budget authority will be spent in 2023, with estimated savings of \$245K.

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
73201 Artificial Turf - G.W. Williams School	150,000	150,000	-	-	
73215 Playground Replacement, Walkway Repaving- L Willson Park	106,805	106,805	-	-	
73237 Pathway Paving - various park trails	30,000	30,000	-	-	
73240 Walkway/Basketball Repaving- Tamarac Park	30,000	30,000	-	-	
73242 Reconstruction of Fleury Park Washroom Facility	(235,461)	189,587	(425,048)	(180.5 %)	Negative planned spend for 2022 of \$235K is the result of higher than anticipated 2021 expenditures. However, overall remaining planned spend is within total approved CBA of \$480K.
73247 Trail Construction (Pandolfo/Glen Ridge development area)	64,978	64,978	-	-	
73260 Environmental Monitoring of 2C Lands	89,510	31,100	58,410	65.3 %	10 year project, in year 8 of monitoring.
73287 Hallmark Lands - Baseball Diamonds	1,168,174	1,168,174	-	-	
73290 Tree Inventory	17,043	17,043	-	-	
73296 Trails - Joseph Hartman Trail Connection (DG Group)	164,755	164,755	-	-	
73299 Non - Programmed Park in 2C	1,460,872	2,886	1,457,986	99.8 %	Construction estimated to begin in 2023.
73303 Tennis Court Resurface - Fleury, Summit & McMahon Park	190,000	190,000	-	-	
73315 Sheppards Bush Parking Lot Resurface	250,000	250,000	-	-	
73323 Mattamy Phase 4/5 Trail	900,000	100,000	800,000	88.9 %	Project in design phase. Construction will commence in 2023.
73327 DeGraaf Cres Trail	200,000	75,000	125,000	62.5 %	Project in design phase. Construction will commence in 2023.
73333 Playground Replacement - Elizabeth Hader	140,000	140,000	-	-	
73335 Dog Waste Container/Diversion Pilot Project	61,000	61,000	-	-	
73336 Cousins Park Boardwalk Replacement	170,000	170,000	-	-	
73338 St. Anne's School Park (Conditionally Approved 2022)	200,000	200,000	-	-	
Total Parks	9,156,186	5,031,526	\$ 4,124,660	45.0 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Fleet Management					
24023 Cameras for Parking Enforcement	6,880	6,880	-	-	
34111 Roads - DLA/Multipurpose Road Maintenance Truck (New)	400,000	529,219	(129,219)	(32.3 %)	Forecasted cash outflows are \$129K higher than planned spend for 2022. Of this \$129K, \$100K remains within approved CBA and remainder to be funded by Operating budget.
34262 Vehicle Radio Upgrade	30,000	30,000	-	-	
34431 Roads - 3/4 Ton Pick Up (#23-21)	60,000	75,251	(15,251)	(25.4 %)	Over budget by \$15,251. This shortfall will be managed within the Fleet capital program in 2022.
34436 Roads - 6 Ton Diesel Dump with Sander (#28-21)	300,000	-	300,000	100.0 %	This truck will be purchased in 2024 as per Council Report #OPS22-011 Fleet Division Purchases.
34432 Roads - 2 Ton (#24-21)	90,000	107,900	(17,900)	(19.9 %)	Forecasted cash outflows are \$17,900 higher than planned spend for 2022, however, project spending remains within approved CBA.
71060 Facilities - 1/2 ton Truck (New)	45,000	45,000	-	-	
71092 Facilities - Van - Aurora Town Square (New)	55,000	54,972	28	0.1 %	
71117 Parks - Utility Vehicle - Wildlife Park (New)	40,000	30,000	10,000	25.0 %	Vehicle requires outfitting upon delivery to Fleet, spend in 2022
71136 Parks - 1 Ton Pick Up Crew Cab (#203-21)	62,800	62,800	-	-	
71137 Parks - 3/4 Ton Pick Up (#204-21)	60,000	61,117	(1,117)	(1.9 %)	Over budget by \$1,117. This shortfall will be managed within the Fleet capital program in 2022.
Total Fleet Management	1,149,680	1,003,139	\$ 146,541	12.7 %	
Operational Services Total	\$ 11,627,678	\$ 6,919,501	\$ 4,708,177	40.5 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Community Services					
Programs					
73324 Pet Cemetery Restoration	35,306	35,306	-	-	
73331 Parks & Recreation Master Plan	100,000	100,000	-	-	
73329 Building Condition Assessment & Energy Audits	165,136	69,384	95,752	58.0 %	This study will be completed in 2022 with savings expected.
74007 AFLC Fitness Equipment Replacement	38,689	20,000	18,689	48.3 %	
74015 Cultural Services Master Plan	43,474	17,948	25,526	58.7 %	Remaining \$25K of approved budget authority will be spent in 2023.
74017 Aurora Sports Hall of Fame	1,926	1,926	-	-	
74019 Active Net Scan System	14,489	1,500	12,989	89.6 %	Savings expected here as salaries for training are under budget due to COVID 19.
74029 Parade Float	27,500	27,500	-	-	
74030 Korean War Memorial	24,000	24,000	-	-	
Total Programs	450,520	297,564	\$ 152,956	34.0 %	
Facilities					
43057 Installation of Backflow Prevention Meters in Town Facilities	125,000	125,000	-	-	
72113 New Recreation Facility-Aquatic center	2,150,794	-	2,150,794	100.0 %	Project delayed pending further Council direction.
72146 215 Industrial Parkway Exterior Works (Roof and Front Door System)	138,334	138,334	-	-	
72172 ACC- Sport Flooring	73,900	73,900	-	-	
72201 Work Station Refresh Carpet Paint (2021 Budget Conditionally Approved)	428,910	250,000	178,910	41.7 %	The remaining approved CBA of \$173,888 will be spent in 2023. \$5,022 in approved CBA transferred to Project #74021 within Facilities capital program.
72204 Security Audit & Implementation	460,313	230,156	230,157	50.0 %	The remaining approved CBA of \$230,157 will be spent in 2023.
72206 Back Up Generation for Evacuation Centre	50,000	50,000	-	-	
72223 Electric Vehicle (EV) Charging Stations at Aurora Town Square	3,217	-	3,217	100.0 %	
72226 AFLC HVAC Arena	120,016	19,363	100,653	83.9 %	\$100,653 in approved CBA transferred to Project #72263 within Facilities capital program. Savings here as AFLC requires further investigation and mechanical consultant review in 2022.

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
72263 SARC - Cooling Evaporator Tower	69,274	169,927	(100,653)	(145.3 %)	\$100,653 in approved CBA transferred from Project #72226 within Facilities capital program. Original scope of work was underestimated and did not include allowances for consulting fees nor take into consideration the cost of inflation and goods/services due to COVID 19.
72283 SARC - Replacement of Pylon Sign Message Board	46,438	73,938	(27,500)	(59.2 %)	Forecasted cash outflows are \$27,500 higher than planned spend for 2022, however, project spending remains within approved CBA.
72297 ACC - Ice Resurfacer Room Heater	16,379	16,379	-	-	
72302 AFLC - Replacement of Arena Seating	51,200	51,200	-	-	
72305 SARC - West Roof Area - Window Sealant	10,200	10,200	-	-	
72319 SARC - Replace security system	32,100	-	32,100	100.0 %	Spending plan for this project will be confirmed at Council meeting in June 2022.
72323 SARC - Repair of concrete walkways	20,000	-	20,000	100.0 %	Spending plan for this project will be confirmed at Council meeting in June 2022.
72324 AFLC - Replace hollow metal doors & exterior exit doors	55,000	55,000	-	-	
72328 AFLC - Replace built up roofing above Arena dressing rooms	90,100	-	90,100	100.0 %	The remaining approved CBA of \$90,100 will be spent in 2023/24. The delay was a result in retaining a consultant to complete a review of our roofing projects and determine next steps based on current budgets.
72340 ACC - Reseal exterior windows	13,500	13,500	-	-	
72346 ACC - Reseal concrete floors	28,700	28,700	-	-	
72372 215 Industrial - Refurbishment of Generator	43,063	43,063	-	-	
72381 CYFS 4-3 - Replace windows	28,800	28,800	-	-	
72393 ASC - Replacement of roofing sections	25,485	25,485	-	-	
72398 ASC - Replacement of security system	53,600	53,600	-	-	
72405 Town Hall - Replacement of roof sections and Skylight Sealant	243,716	100,000	143,716	59.0 %	The Skylight Sealant will be completed in 2022, while the roof replacement will be completed in 2023/2024. The delay was a result in retaining a consultant and having them complete reviews to validate our existing budgets.
72410 SARC - 7500sqft. Gymnasium MPR Admin.	8,164,726	150,000	8,014,726	98.2 %	Forecasting for consulting fees in 2022 only. Construction likely to proceed in 2023 and 2024.
72419 Town Hall - Repair of concrete/stone walkways	37,273	37,273	-	-	
72441 AFLC - Pool Boiler Replacement	150,000	150,000	-	-	
72443 AFLC - Pylon Sign	30,714	30,714	-	-	
72444 Yonge St Electronic Sign Replacement	70,000	70,000	-	-	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
72452 Energy and Demand Management Plan Implementation	100,000	100,000	-	-	
72453 Unplanned - Emergency Repairs Contingency	98,680	98,680	-	-	
72454 Victoria Hall - Accessible Ramp - Accessibility Plan Implementation	20,000	-	20,000	100.0 %	
72457 Lane Ropes for SARC & AFLC and new diving board at SARC	31,724	36,028	(4,304)	(13.6 %)	Over budget by \$4,300. This shortfall will be managed within the Facilities capital program in 2022.
72459 Facilities Study	90,000	40,000	50,000	55.6 %	In progress, savings expected.
72460 Aurora Sports Dome Retrofit	600,000	600,000	-	-	
72469 COVID-19 Related Facility Improvements	72,550	72,550	-	-	
72472 SARC Pool Repairs - Grant Funded	354,600	354,600	-	-	
72476 Unplanned - Emergency Repairs Contingency 2022	100,000	100,000	-	-	
74021 SARC - Comprehensive Sound/Audio/Public Address System Upgrade	42,656	47,678	(5,022)	(11.8 %)	Project in progress, to be completed in 2022. \$5,022 in approved CBA transferred from Project #72201 within Facilities capital program.
81019 Aurora Town Square	31,599,522	21,580,700	10,018,822	31.7 %	In progress. Substantial completion in 2023.
Total Facilities	\$ 45,940,484	\$ 25,024,768	20,915,716	45.5 %	
Community Services Total	\$ 46,391,004	\$ 25,322,332	\$ 21,068,672	45.4 %	
Planning & Development Services					
Environment/ Waste					
42810 Climate Change Adaptation Plan	50,871	45,000	5,871	11.5 %	
Total Environment/ Waste	50,871	45,000	\$ 5,871	11.5 %	
Water					
43040 Water Hydraulic Model for the Town	17,513	17,513	-	-	
43048 St John's Sdrd - Leslie to 2C	246,297	150,000	96,297	39.1 %	Project is under warranty. Forecasting for outstanding payments.
Total Water	263,810	167,513	\$ 96,297	36.5 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Storm Sewer					
42059 Storm Sewer Reserve Fund and Rates Study	102,308	51,154	51,154	50.0 %	The remaining approved CBA of \$51,154 will be spent in 2023.
42064 Storm Sewer Outlet Cleanup	522,773	522,773	-	-	
42066 Damaged Storm Pipe off Henderson Dr	3,497,928	500,000	2,997,928	85.7 %	Construction work will be completed in 2023. Waiting on York Region to complete their works first.
42075 Performance Monitoring of LID Controls	86,883	86,883	-	-	
42079 Devlin Place Stream Rehabilitation	25,285	25,285	-	-	
42080 Jones Court Stream Rehabilitation	104,799	104,799	-	-	
42083 Willow Farm Lane Stream Rehabilitation	63,612	63,612	-	-	
42089 Delayne Drive Channel Rehabilitation	100,000	100,000	-	-	
Total Storm Sewer	4,503,588	1,454,506	\$ 3,049,082	67.7 %	
Roads					
31054 Road Resurfacing - Ind Pkwy S (Engelhard to Yonge), Vandorf (Ind Pwy S - Bayview)	191,200	33,100	158,100	82.7 %	Project in warranty phase, some deficiencies still to be addressed. \$158,100 in approved CBA transferred to Project #31202 (\$150K) and #31203 (\$8,100) within Roads capital program.
31056 Bloomington Sdrd - Bathurst to Yonge - Sidewalk/ Bikeway/ Illumination	274,693	274,693	-	-	
31101 Reconstruction - Vandorf Sdrd (Sections)	47,900	47,900	-	-	
31113 M & O and Underground Infrastructure Rehabilitation - Murray Dr, Kennedy St W, Pinehurst Crt. Wiles Crt.	2,940,277	2,940,277	-	-	
31116 Road Resurfacing - Dunning Ave, Edward St, Golf Links Dr, Ind Pkwy S, McClellan Way, Orchard Hts. Blvd, Tamarac Trail, Yonge St S	612,323	-	612,323	100.0 %	Under warranty. Completed under budget. \$105,000 in approved CBA transferred to Project #31202 (\$75K) and #31203 (\$30K) within Roads capital program.
31118 Reconstruction- Browning Crt, Johnson Rd, Holman Cres, Baldwin Rd	58,967	58,968	(1)	(0.0 %)	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
31119 Reconstruction- Adair Dr, Bailey Cres, Davidson Rd., Harriman Rd.	180,767	50,000	130,767	72.3 %	Awaiting final invoice and additional works for street lighting in 2022.
31124 Henderson Dr. - Wildlife Passage	99,656	99,656	-	-	
31126 M & O - Harmon Ave, Orchard Hts Blvd., Whispering Pine Trail	401,948	-	401,948	100.0 %	Under warranty. Completed under budget. \$255,000 in approved CBA transferred to Project #31202 within Roads capital program.
31134 Road Resurfacing - Yonge St (Golf Links - Orchard Hts)	328,629	-	328,629	100.0 %	Under warranty. Completed under budget. \$152,890 in approved CBA transferred to Project #31202 (\$75,890) and #31203 (\$77K) within Roads capital program.
31140 Road Resurfacing - Archerhill Crt, Jarvis Ave, Gilbert Dr, Westview Dr, McClellan Way	149,568	-	149,568	100.0 %	Under warranty. Completed under budget. \$135,000 in approved CBA transferred to Project #31203 within Roads capital program.
31177 Recon - Vandorf Sdrd - Monkman Crt - Carisbrooke Cir.	163,631	-	163,631	100.0 %	Completed in 2021. \$120,000 in approved CBA transferred to Project #31203 within Roads capital program.
31178 Reconstruction of Poplar Crescent	3,814,787	-	3,814,787	100.0 %	Construction in 2023.
31199 Road Resurfacing - Gurnett St., Kennedy St. E., Victoria St.,	202,412	125,000	77,412	38.2 %	Construction in 2023/2024.
31201 M & O - Banbury Crt, Highland Gate, Corbett Cr, Cossar Dr, Elderberry Tr, Ironshore Crt, Greenbriar Crt, Spyglass Crt, Cranberry Ln, Dawlish Av	1,311,400	1,311,400	-	-	
31202 M & O - Haida Dr, Windham Trail, Wellington Heights Crt, Bayfair Rd, McDonald Dr, Bell Dr, Devins Dr, Crawford Rose Dr	1,132,900	1,688,790	(555,890)	(49.1 %)	This project is expected to exceed approved CBA by \$555,890 due to significant increases in tendering costs. This shortfall will be funded by savings from Project #31054, 31116, 31126 and 31134 within Roads capital program.
31203 M & O - Vata Crt, Walton Dr, Old Yonge St	636,800	1,006,900	(370,100)	(58.1 %)	This project is expected to exceed approved CBA by \$370,100 due to significant increases in tendering costs. This shortfall will be funded by savings from Project #31054, 31116, 31134, 31140 and 31177 within Roads capital program.
31207 Full Reconstruction - Mill St, Wells St, Edwards St, Temperance St	100,000	50,000	50,000	50.0 %	The remaining approved CBA of \$50,000 will be spent in 2023.
31210 Full Reconstruction - Marksby Crt, Gilbank Dr, Lacey Crt, McLeod Dr	167,900	100,000	67,900	40.4 %	The remaining approved CBA of \$67,900 will be spent in 2023.
31217 Construction of Median at Yonge Street & Ridge Road	150,000	150,000	-	-	
31228 Goulding Ave and Eric T. Smith Way - Installation of Top Course Asphalt	790,500	790,500	-	-	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
31229 Construction of a Layby Lane on Tecumseh Drive at Aurora Heights P.S.	65,000	65,000	-	-	
31243 Long Term Remediation for the Pavement Heave Over Vandorf Culvert West of Bayview	230,000	230,000	-	-	
34006 Pave Snow Storage Facility - Lambert Willson Park	480,988	480,988	-	-	
Total Roads	14,532,246	9,503,172	\$ 5,029,074	34.6 %	
Traffic					
34518 Pedestrian Crossings as per 2019 DC Study (Conditionally Approved 2022)	119,764	47,715	72,049	60.2 %	\$47K in approved CBA remaining.
34519 Traffic Calming as per 2019 DC Study (Conditionally Approved 2022)	184,213	61,663	122,550	66.5 %	\$61K in approved CBA remaining.
34527 Yonge/Wellington Intersection Improvements	393,440	1,029,907	(636,467)	(161.8 %)	Forecasted cash outflows are \$636K higher than planned spend for 2022. This shortfall will be fully recovered by a cost recovery from York Region.
34533 Traffic Calming Measures in School Zones	17,049	8,524	8,525	50.0 %	
34562 Active Transportation Master Plan	145,257	145,257	-	-	
34563 Intersection Pedestrian Signal on Henderson Drive	192,911	192,911	-	-	
Total Traffic	1,052,634	1,485,977	\$ (433,343)	(41.2 %)	
Sidewalks					
34617 Sidewalk- Edward/ 100m E of Yonge-Dunning	75,000	75,000	-	-	
34626 Sidewalk Construction on Kitimat	45,971	45,971	-	-	
34635 S/W, Multi-use Trail and Illumination - St. John Sdrd - Bayview to Leslie	42,299	42,299	-	-	
34637 S/W - Leslie St - 600 m north of Wellington to N Town Limit	358,802	358,802	-	-	
Total Sidewalks	522,072	522,072	\$ -	-	
Streetlights					
34712 Streetlights Improvement on Yonge Street from Wellington to Church	600,000	50,000	550,000	91.7 %	The remaining approved CBA of \$550,000 will be spent in 2023.
Total Streetlights	600,000	50,000	\$ 550,000	91.7 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Studies					
81001 Official Plan Review/Conformity to Places to Grow	(18,694)	39,445	(58,139)	(311.0 %)	Negative planned spend for 2022 of \$18K is the result of higher than anticipated 2021 expenditures. However, overall remaining planned spend is within approved CBA of \$750K.
81032 Town Wide Green Development Guidelines	13,878	13,878	-	-	
Total Studies	\$ (4,816)	53,323	\$ (58,139)	(1,207.2 %)	
Community Planning					
81016 Aurora Promenade Streetscape Design & Implementation Plan Capital Works	445,323	-	445,323	100.0 %	Streetscape report from consultant will be prepared and presented to Council in 2023.
81027 Municipal Hertiage Register Review and Update	32,297	32,297	-	-	
Total Community Planning	477,620	32,297	\$ 445,323	93.2 %	
240 Building					
24014 Digital Plan Review and E-Permit Applications	11,678	7,500	4,178	35.8 %	
Total 240 Building	11,678	7,500	4,178	35.8 %	
Planning & Development Total	\$ 22,009,703	\$ 13,321,360	\$ 8,688,343	39.5 %	
Finance					
14012 Financial System	\$ 1,160,631	\$ 1,100,000	60,631	5.2 %	In 2021 the project went through the RFP process, contract negotiation occurred in the beginning of 2022 and resulted in a report to Council revising the total budget. Planned expenditures will commence in June 2022 and are anticipated to be incurred over a 12 month period.
14077 Community Benefit Charge Study and DC update	31,625	31,625	-	-	
14107 Second Generation Asset Management Plan - Phase 2	50,000	35,000	15,000	30.0 %	Remaning balance to be spent in 2023.
43038 Water Meter Replacement Program	988,520	400,000	588,520	59.5 %	2021 expenditures were delayed due to the COVID-19 pandemic. Project will continue as planned for 2022 through 2024.
43055 Advanced Metering Infrastructure	1,599,500	1,000,000	599,500	37.5 %	Contract was still under negotiation in 2021 and has been signed in early 2022. The project is now experiencing delays related to global materials shortages. The planned spend is anticipated to be incurred in 2022 and 2023.
Finance Total	\$ 3,830,276	\$ 2,566,625	\$ 1,263,651	33.0 %	

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Corporate Services					
Legal Services					
13020 Appraisal of Town Buildings - 2019	\$ 11,974	\$ 11,974	\$ -	-	
13026 Risk Management (Conditionally Approved 2022)	58,297	18,298	39,999	68.6 %	Remaining balance to be spent in 2023. This spend is contingent on Business Continuity Plan.
Total Legal Services	\$ 70,271	30,272	\$ 39,999	56.9 %	
Human Resources					
13015 Employee Engagement Survey - 2020	30,446	-	30,446	100.0 %	Remaning balance to be spent in 2023.
13018 Human Resources Information/Payroll System	120,126	70,000	50,126	41.7 %	We have implemented the foundational part of our HRIS system which allows us to keep all the records, process payroll, run reports but there are several other modules that have yet to be implemented and were part of the procurement award. These include Applicant Tracking System, onboarding module, performance evaluation and a learning management system that was discussed but not finalized. We are currently planning to implement two more modules this year which will likely require half of the remaining funds and the rest likely to be used in 2023.
13027 Job Hazard Assessments	30,000	15,000	15,000	50.0 %	Remaning balance to be spent in 2023.
Total Human Resources	180,572	85,000	\$ 95,572	52.9 %	
Strategic Initiatives					
12016 Customer Experience Plan (CEP)	111,815	28,000	83,815	75.0 %	Delays due to COVID-19. Will be completed in 2022/2023.
13011 Business Continuity Management Program	150,009	150,009	-	-	
Total Strategic Initiatives	261,824	178,009	\$ 83,815	32.0 %	
Bylaw					
24015 Radios for By-Law Officers	35,265	35,265	-	-	
24016 Animal Control Start Up	2,223	-	2,223	100.0 %	Project complete - to be closed.
24029 AMPS Implementation	150,000	100,000	50,000	33.3 %	The remaining approved CBA of \$50,000 will be spent in 2023
Total Bylaw	187,488	135,265	\$ 52,223	27.9 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
IT Department					
14047 Computer & Related Infrastructure Renewal	298,165	298,165	-	-	
14058 Project Management Software	25,000	-	25,000	100.0 %	Project complete - to be closed. Exploring potential for new ERP system to provide support.
14068 Wireless Upgrades and Enhancements	74,011	50,000	24,011	32.4 %	
14070 Boardroom Audio/Video Equipment	93,625	50,000	43,625	46.6 %	
14072 Cityview Portal Implementation	92,100	92,100	-	-	
14073 Information Technology Strategic Plan Implementation - Studies and Other	204,532	100,000	104,532	51.1 %	The remaining approved CBA of \$104,532 will be spent in 2023 and 2024.
14075 Business Process Automation and Data Integration	229,537	50,000	179,537	78.2 %	The remaining approved CBA of \$179,537 will be spent in 2023 and 2024.
14076 Digital Education Program	50,000	25,000	25,000	50.0 %	The remaining approved CBA of \$50,000 will be spent in 2023 and 2024.
14081 Ethernet Switch Redesign	400,000	400,000	-	-	
14082 Data Centre Upgrades - Cybersecurity	55,866	55,866	-	-	
14084 Maximo EAM for Cities	100,000	100,000	-	-	
14085 Migration to Cityview Workspace	27,610	(72,390)	100,000	362.2 %	\$72K in expenses posted to this project in 2021 and reallocated in 2022. The remaining approved CBA of \$100,000 will be spent in 2023 and 2024.
14086 ArcGIS Portal	100,000	100,000	-	-	
14088 Outdoor Wi-Fi Implementation (Conditionally Approved 2022)	50,000	50,000	-	-	
14089 Business Intelligence	50,000	35,000	15,000	30.0 %	
14092 TrackIT Replacement	20,000	20,000	-	-	
14094 Data Centre Hardware Refresh	100,000	100,000	-	-	
14095 Cybersecurity Software	90,000	90,000	-	-	
14097 EZMax Mobile	50,000	-	50,000	100.0 %	The remaining approved CBA of \$50,000 will be spent in 2023.
14101 Permit Occupancy Application	25,000	25,000	-	-	
14102 Garbage Tag Portal	25,000	25,000	-	-	
14103 Backflow Prevention App	25,000	15,000	10,000	40.0 %	
14105 IT Security Penetration Testing	25,000	25,000	-	-	
24013 CityView Portal	78,529	78,529	-	-	
81025 GIS Scanner	10,000	10,000	-	-	
Total IT Department	2,298,975	1,722,270	\$ 576,705	25.1 %	

	Planned/Budgeted Capital Spend for 2022	2022 Forecast	Variance (\$)	(%)	Variance Explanation
Access Aurora					
12002 Accessibility Plan Implementation	200,863	181,845	19,018	9.5 %	
12025 Customer Relationship Management (CRM)	47,986	47,986	-	-	
13023 Access Aurora Telephony Project	12,328	12,328	-	-	
Total Access Aurora	261,177	242,159	19,018	7.3 %	
Corporate Services Total	\$ 3,260,307	\$ 2,392,975	\$ 867,332	26.6 %	
Total Capital Projects	\$ 91,428,503	\$ 54,709,050	\$ 36,719,453	40.2 %	